



## Proposed Budget and Criteria

### Fiscal Year Ending December 31<sup>st</sup> 2023

The BCRSD mission is to provide current and future customers with cost effective, reliable sanitary sewer service by collecting and treating wastewater, and to protect public health and the environment in accordance with local, state and federal permit requirements.

## PROPOSED 2023 Budget Criteria

### REVENUE

1. User Fees - At this time an increase in fees is not recommended. Staff will reevaluate after the first quarter of 2023. User rate increases may require a revision prior to July 1<sup>st</sup> which is when an increase would take effect.
2. This budget assumes .5% increase in customers. Customer growth in 2022 is approximately 1%.
3. In July of 2022, the 2007B, 2013, and 2015 SRF loans were refinanced to extend the life of the loan, and amended to allow for the creation of a Budget Stabilization Fund. The contribution to this fund is to be determined by the Board of Trustees annually.
4. A detailed review of the current pressurized system rates is planned for 2023.
  - a. The addition of QuickBooks Time Keeping along with an inventory tracking spreadsheet, will increase the accuracy of the data used to review employee hours spent, and the number of pumps used at each location.

### EXPENSES

#### PERSONNEL

1. No additional staff recommended for 2023.
2. Wages – To retain and attract qualified dependable employees.
  - a. Proposed Wage Scale Review in 2023
  - b. Proposed 6% COLA and 2% Merit Pool – Proposed cost of approximately \$66,000 annually
    - CPI (Consumer Price Index) for the 1<sup>st</sup> half of 2022 is 8.3%
    - Social Security Increase for 2023 is 8.7%
    - Proposal is comparable to other local and industry entities surveyed.
3. Possible Promotions
  - 2 Wastewater Treatment Plant and Equipment Operators upgrading to higher license:
    - 5% hourly increase at time of promotion from \$21.06 to \$22.11
    - 5% hourly increase at time of promotion from \$27.69 to \$29.07
  - 1 Equipment Operator promotion to WWTP/E:
    - 5% increase at time of promotion from \$19.67 to \$20.01
4. Insurance - Through Naught-Naught Insurance Agency, based on preliminary numbers:
  - a. Health – Current Anthem plan has a 3.2% increase, approximately \$555.00/month.
    - 2 staff members will be at a higher premium due to a 5<sup>th</sup> year birthday, which takes the total percentage to 4.9 and is included in the monthly total.
    - A comparison between the current plan, the renewal plan, and an option for United Healthcare is attached. An additional quote from Anthem Chamber is in process.
  - b. Dental - Principal 0% increase
  - c. Life - Principal 0% Increase
  - d. LTD - Principal 0% increase

#### OPERATIONS

1. Wholesale treatment
  - a. This budget does not assume an increase in the wholesale rate.
  - b. City rates are not currently scheduled to increase in 2023.
2. New Service Contracts – Monthly
  - a. City of Ashland added in July of 2022
  - b. Village of Renick added in September of 2022

3. Existing Service Contracts – Monthly
  - a. City of Hartsburg
  - b. City of Rocheport (billing for trash)
  - c. City of Sturgeon

**CONTRACTUAL/OUTSIDE SERVICES**

1. Central Power – Generator Services \$12,000
2. Convergence Accounting – \$20,000 (\$150/hour approx. 8-12 hrs/month)
3. Columbia Landcare (Mowing) - \$36,000
4. Engineering - includes \$10,000 for miscellaneous needs
5. Financial Consulting - \$15,000 for miscellaneous needs
6. Legal Fees - \$100,000
7. Mapping/GIS ongoing additions and training - \$30,000

**MISCELLANEOUS**

1. Headquarters budget includes a contingency fund of \$18,500 to cover unforeseen repairs or replacement.
2. Replace Vehicles & Equipment \$411,500
  - a. Four pick-up trucks (Update if any purchased in 2022)
  - b. Replace F-550 for the crane
  - c. Replace 18.5' X 8' flatbed trailer
  - d. Purchase 6" trash pump
3. Systems Repairs and Maintenance includes a contingency budget for back up rehabilitation of \$24,000.
4. A general contingency fund of \$50,000 is included in this budget.

**OTHER EXPENSE – Cash or Lease Purchase**

1. Loss on Assets include the cost to close Rollingwood WWTP. Carried over from 2022 budget.
2. Headquarters Roof Repair
3. Wage Benefit Survey
4. Area-wide Management Plan \$58,000
5. Rocheport Pump Station Design \$25,000

**DEBT SERVICE**

1. Proposed construction carried over from 2022
  - a. Rollingwood WWTP closure by way of connection to Midway Crossings WWTP. Staff received an updated approval for an MDNR Water Quality Incentive Grant to fund 60% of the project instead of 50%.
    - 40% Loan through SRF - \$200,730
    - 60% Incentive Grant - \$301,095
2. Proposed construction for 2023
  - b. Highfield Acres lagoon closure by way of connection to the City of Columbia’s wastewater collection and treatment system.
    - 40% Loan through SRF – \$107,312
    - 60% Incentive Grant - \$160,968

**LEASE PURCHASES - Principal payments scheduled for December 2023**

1. Dump Truck \$19,549 – Last payment December 2024
2. Sewer Jet \$57,783 – Last payment December 2026

**CAPITAL ADDITIONS - Cash or Lease Purchase**

These items are carry overs from 2022.

1. Brookfield Estates
2. Waters Edge

## 2023 OPERATING BUDGET

Income/Expense	FY 2021	Jan - Sept 2022	Projected Yr End 2022	2022 Budget	2023 Budget
<b>INCOME</b>					
401000 · Customer Fees	5,001,416	3,903,782	5,204,763	5,009,522	5,301,339
415000 · Interest Income	6,583	25,183	33,578	3,504	16,500
498000 · Miscellaneous Income	97,922	14,969	14,969	0	0
<b>Total Income</b>	<b>5,105,920</b>	<b>3,943,935</b>	<b>5,253,310</b>	<b>5,013,026</b>	<b>5,317,839</b>
<b>EXPENSE</b>					
501000 · Personnel Expenses	1,088,316	908,182	1,201,713	1,279,557	1,371,026
520000 · Materials & Supplies	8,701	6,544	8,726	9,000	9,500
530000 · Bond Issuance Expense	89,380	83,178	83,178	96,541	78,430
540000 · Dues, Training, Seminars	9,977	10,405	13,874	13,980	13,980
545000 · Utilities	196,597	148,768	198,357	199,300	221,300
550000 · Equipment Expenses	59,958	60,580	80,774	63,800	86,700
550700 · Systems Repairs & Maintenance	272,014	284,518	379,358	323,500	338,500
551000 · Wholesale Treatment	1,015,415	768,289	1,024,386	1,045,622	1,050,850
552000 · Headquarters Repair & Maint	39	6,520	8,693	18,500	18,500
560000 · Contractual Services	421,875	337,260	426,960	454,570	472,500
565000 · Miscellaneous	19,418	15,885	19,692	70,925	73,625
566000 · Bad Debt Write Off	25,860	0	33,707	35,000	35,000
580000 · Depreciation	1,320,323	997,816	1,330,421	1,428,607	1,500,466
585000 · Interest Expense	126,605	183,964	234,523	192,193	213,847
<b>Total Expense</b>	<b>4,654,477</b>	<b>3,811,911</b>	<b>5,044,360</b>	<b>5,231,096</b>	<b>5,484,223</b>
<b>Net Ordinary Income</b>	<b>451,443</b>	<b>132,024</b>	<b>208,949</b>	<b>(218,070)</b>	<b>(166,384)</b>
<b>Other Income/Expense</b>					
750000 · Non-Operating Income	0	0	0	0	6,000
850000 · Other Expenses	0	0	0	13,000	13,000
Net Other Income/Expense	0	0	0	13,000	7,000
<b>Net Income</b>	<b>451,443</b>	<b>132,024</b>	<b>208,949</b>	<b>(231,070)</b>	<b>(173,384)</b>

## 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal Year 2021	Jan - Sept 2022	Projected Year End 2022	2022 Budget	2023 Budget
<b>INCOME</b>					
401000 · Customer Fees					
401100 · User Fees	4,848,970	3,730,716	4,974,288	4,869,216	4,999,159
401200 · Late Penalty Charge	17,383	13,637	18,182	18,306	19,091
401300 · Connection Fees	75,964	49,075	65,433	60,000	60,000
401400 · Inspection Fees	7,840	4,270	5,693	4,000	4,000
401500 · Contracted Services	31,673	841	841	58,000	
401501 Service Calls	19,585	23,784	31,712		30,000
401505 C/S Hartsburg		8,377	11,170		11,170
401506 C/S Rocheport Billing		1,278	1,703		1,700
401510 C/S Sturgeon		31,337	41,783		41,783
401520 C/S Ashland		40,467	53,957		121,402
401530 C/S Renick		1,086	3,258		13,034
Total 401500- Contracted Services	51,258	106,085	141,166	58,000	219,089
<b>Total 401000 · Customer Fees</b>	<b>5,001,416</b>	<b>3,903,782</b>	<b>5,204,763</b>	<b>5,009,522</b>	<b>5,301,339</b>
415000 · Interest Income					
415300 · Interest Inc-MMkt	3,314	22,762	30,349	3,084	15,000
415500 · Interest Inc-Cking	343	1,580	2,106	420	500
415700 · Interest Inc-SRF	2,926	841	1,122	-	1,000
<b>Total 415000 · Interest Income</b>	<b>6,583</b>	<b>25,183</b>	<b>33,578</b>	<b>3,504</b>	<b>16,500</b>
<b>498000 · Miscellaneous Income</b>	<b>97,922</b>	<b>14,969</b>	<b>14,969</b>	<b>-</b>	<b>-</b>
<b>TOTAL INCOME</b>	<b>5,105,920</b>	<b>3,943,935</b>	<b>5,253,310</b>	<b>5,013,026</b>	<b>5,317,839</b>
<b>EXPENSE</b>					
501000 · Personnel Expenses					
501110 · Salary - Administrative	264,211	212,345	275,076	295,575	351,946
501120 · Overtime - Administrative	2,661	3,897	4,947	4,434	8,799
501210 · Salary - Operations	504,483	423,026	570,256	607,110	609,718
501220 · Overtime - Operations	32,075	29,394	32,394	30,356	30,486
501230 · Standby Compensation	24,073	17,612	23,188	22,060	22,060
501235 · Shift Differential	1,272	936	1,224	1,250	1,250
501240 · Salary - Temporary	-	-	-	5,000	5,000
501300 · Uniform - Safety Shoes	1,990	5,013	6,684	10,900	10,000
501400 · FICA - Employer	67,883	56,319	75,092	76,525	82,170
501500 · Worker's Compensation	20,994	22,704	30,272	24,100	33,664
501600 · Medical Insurance	98,791	80,434	107,246	127,143	130,506
501650 · Life Insurance	1,530	1,209	1,611	1,860	1,860
501700 · Dental Insurance	6,128	5,309	7,079	5,725	5,725
501800 · Long Term Disability	3,198	2,604	3,473	3,822	3,822
501900 · Retirement - BCRSD Contribution	58,472	47,379	63,171	62,847	73,170
502100 · Employee Assistance Program	55	0	0	250	250

## 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal Year 2021	Jan - Sept 2022	Projected Year End 2022	2022 Budget	2023 Budget
502200 · Safety Incentive Expense	500	0	0	600	600
<b>Total 501000 · Personnel Expenses</b>	<b>1,088,316</b>	<b>908,182</b>	<b>1,201,713</b>	<b>1,279,557</b>	<b>1,371,026</b>
520000 · Materials & Supplies					
520100 · Postage	4,186	3,120	4,160	3,500	4,000
520300 · Office Supplies	4,032	1,914	2,553	3,500	3,500
520600 · Printing & Duplicating	24	1,299	1,732	1,000	1,000
520900 · Computer Supplies	459	211	281	1,000	1,000
<b>Total 520000 · Materials &amp; Supplies</b>	<b>8,701</b>	<b>6,544</b>	<b>8,726</b>	<b>9,000</b>	<b>9,500</b>
530000 · Bond Issuance & Admin Fees					
532000 · SRF Bond Issuance Exp S&D	89,338	83,139	83,139	96,495	78,395
535000 · Rocheport Loan Admin Fee	42	39	39	46	35
<b>Total 530000 · Bond Issuance &amp; Admin Fees</b>	<b>89,380</b>	<b>83,178</b>	<b>83,178</b>	<b>96,541</b>	<b>78,430</b>
540000 · Dues, Training, Seminars					
540200 · Dues	4,264	3,837	5,115	5,380	5,380
540400 · Seminars	0	962	1,283	5,000	5,000
540600 · Training	5,713	6,569	8,758	8,600	8,600
<b>Total 540000 · Dues, Training, Seminars</b>	<b>9,977</b>	<b>10,405</b>	<b>13,874</b>	<b>13,980</b>	<b>13,980</b>
545000 · Utilities					
545100 · Telephone					
545110 - Cellular & Paging Monthly Fees	1,909	11,631	15,508	9,000	16,000
545115 - Cell Phones, iPads, Pagers	11,329	2,326	3,102	2,000	3,500
545120 - Land Lines - Office & Alarms	14,113	10,203	13,603	13,000	13,000
545130 - Facility Alarm Fees	5,523	5,078	6,771	5,500	7,000
545140 - Rocky Fork WWTP Internet	1,319	935	1,246	1,250	1,250
<b>Total 545100 - Telephone/Alarm Monthly Fees</b>	<b>34,193</b>	<b>30,173</b>	<b>40,231</b>	<b>30,750</b>	<b>40,750</b>
545200 · Utilities Systems					
545201 · Systems Electric	147,750	108,740	144,987	155,000	165,000
545203 · Systems Natural Gas	4,529	3,818	5,090	3,500	5,500
545205 · Systems - Water	3,275	1,400	1,867	2,500	2,500
545210 · Systems - Trash	1,418	423	564	850	850
<b>Total 545200 · Utilities Systems</b>	<b>156,971</b>	<b>114,381</b>	<b>152,508</b>	<b>161,850</b>	<b>173,850</b>
545500 · Utilities Building					
545501 · Building - Electric	2,524	1,727	2,303	2,650	2,650
545505 · Building - Water & Sewer	495	335	447	500	500
545507 · Building Trash	1,519	1,139	1,519	1,550	1,550
545509 · Building - Natural Gas	894	1,012	1,350	2,000	2,000
<b>Total 545500 · Utilities Building</b>	<b>5,433</b>	<b>4,214</b>	<b>5,619</b>	<b>6,700</b>	<b>6,700</b>
<b>Total 545000 · Utilities</b>	<b>196,597</b>	<b>148,768</b>	<b>198,357</b>	<b>199,300</b>	<b>221,300</b>
550000 · Equipment Expenses					
550100 · Gasoline	35,918	33,025	44,034	38,500	45,000

## 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal	Jan - Sept	Projected	2022	2023
	Year 2021	2022	Year End 2022	Budget	Budget
550300 · Mileage	19	62	82	300	200
550400 · Vehicle & Equip Repairs & Maint	24,020	23,987	31,983	25,000	35,000
550500 - Computer Repairs & Maintenance		3,506	4,675		6,500
<b>Total 550000 · Equipment Expenses</b>	<b>59,958</b>	<b>60,580</b>	<b>80,774</b>	<b>63,800</b>	<b>86,700</b>
550700 · Systems Repairs and Maintenance					
550705 · Shop Supplies	9,952	5,702	7,602	12,000	12,000
550710 · Treatment Costs					
550711 · Equipment Rental WWTP	4,285	1,370	1,826	2,500	2,500
550713 · Lab Supplies	5,201	7,752	10,336	7,500	7,500
550714 · Chemicals	2,807	2,855	3,807	4,500	4,500
550715 · Sludge Disposal	46,320	143,924	191,899	50,000	50,000
550720 Sludge Dewatering Supplies		14,996	19,995		15,000
Total 550715 - Sludge Disposal	46,320	158,920	211,894	50,000	65,000
550716 · Lab Analysis	9,765	8,100	10,799	12,000	12,000
550718 · Equipment Replacemnt-treatmnt	34,067	27,996	37,328	60,000	60,000
550719 · Construction & Materials -Trmt	5,557	8,830	11,774	6,000	6,000
Total 550710 · Treatment Costs	108,002	215,823	287,764	142,500	157,500
550750 · Collection Systems					
550751 · Equipment Rental Collection	1,667	1,641	2,187	5,000	5,000
550753 · Locates - MO One Call	3,699	3,880	5,173	5,000	5,000
550754 · Pressurized System Parts	94,558	29,903	39,871	85,000	85,000
550756 · Equipment Replcmnt Collection	34,568	17,173	22,898	30,000	30,000
550758 · Construction & Mat-Collection	17,063	10,397	13,863	20,000	20,000
550759 · Back-up Rehabilitation	2,505	-	-	24,000	24,000
Total 550750 · Collection Systems	154,059	62,994	83,992	169,000	169,000
<b>Total 550700 · Systems Repairs and Maintena</b>	<b>272,014</b>	<b>284,518</b>	<b>379,358</b>	<b>323,500</b>	<b>338,500</b>
<b>551000 · Wholesale Treatment</b>	<b>1,015,415</b>	<b>768,289</b>	<b>1,024,386</b>	<b>1,045,622</b>	<b>1,050,850</b>
<b>552000 · Headquarters Repair &amp; Maint</b>	<b>39</b>	<b>6,520</b>	<b>8,693</b>	<b>18,500</b>	<b>18,500</b>
560000 · Contractual Services					
560100 · Insurance	45,602	39,375	52,500	48,000	55,000
560300 · Legal Fees					
560310 - Legal Fees General Counsel	51,605	53,325	71,100	114,000	100,000
560320 - Legal Fees - Other	113,585	29,122	38,830	50,000	50,000
Total 560300 · Legal Fees	165,190	82,447	109,930	164,000	150,000
560500 · Engineering & Surveys	20,806	3,156	4,208	21,500	21,500
560700 · Outside Services	5,679	58,264	58,264	6,300	6,300
560900 · Land Rent	100	100	100	100	100
561500 · Equipment Service Contracts	16,190	14,235	18,980	18,000	20,000
561700 · Audit	9,350	9,800	9,800	9,800	10,500
561900 · Answering Service	2,448	1,694	2,258	3,100	3,100

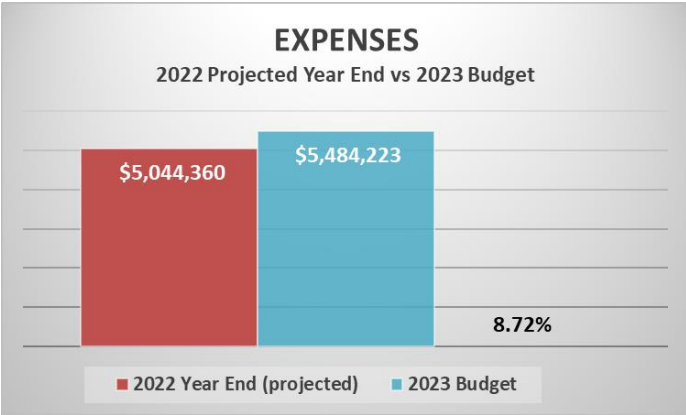
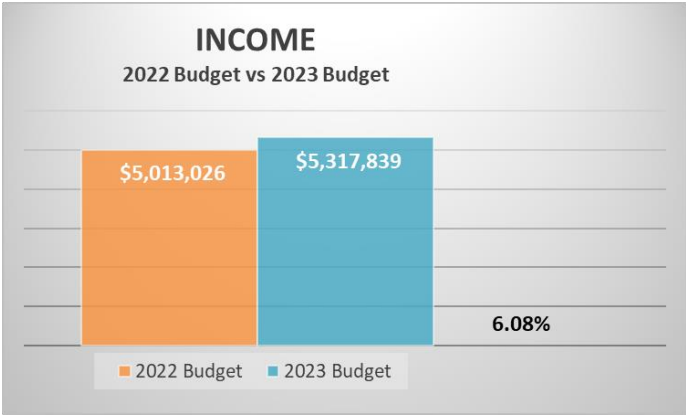
## 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal	Jan - Sept	Projected	2022	2023
	Year 2021	2022	Year End 2022	Budget	Budget
562100 · Temporary Labor Services	-	-	-	5,000	5,000
562200 · Management Contract - County	4,531	4,168	5,558	5,000	6,000
562300 · Computer Billing Services BEC	93,156	71,058	94,744	78,770	85,000
562400 · Contract Services - GIS Developme	7,741	12,806	17,074	30,000	30,000
562500 - Contract Services - Financial Consu	18,811	8,535	11,380	25,000	40,000
562700 - Mowing Contract	32,272	31,624	42,165	40,000	40,000
<b>Total 560000 · Contractual Services</b>	<b>421,875</b>	<b>337,260</b>	<b>426,960</b>	<b>454,570</b>	<b>472,500</b>
565000 · Miscellaneous Expense					
565100 · Public Notices	166	135	180	2,000	1,000
565200 · DNR Connection Fee	5,494	5,616	6,000	5,500	6,000
565300 · Recording and Permit Fees	2,201	1,312	1,749	2,500	2,500
565400 · Annual Meeting	275	-	-	150	150
565500 · Subscriptions	974	818	1,091	1,100	1,100
565600 · Newsletter Printed	6,951	3,916	5,222	5,000	5,000
565601 - Newsletter Digital	76	125	167	175	175
565700 · Administrative Expense	1,861	2,694	3,593	3,000	3,500
565750 - Accounting Software					2,500
565800 · Contingency & Election	-	-	-	50,000	50,000
565900 · Bank Service Charges	1,419	1,268	1,690	1,500	1,700
<b>Total 565000 · Miscellaneous Expense</b>	<b>19,418</b>	<b>15,885</b>	<b>19,692</b>	<b>70,925</b>	<b>73,625</b>
<b>566000 · Bad Debt Write Off</b>	<b>25,860</b>	<b>0</b>	<b>33,707</b>	<b>35,000</b>	<b>35,000</b>
580000 · Depreciation					
580200 · Depreciation-Furniture & Fix	4,164	2,170	2,894	6,356	3,894
580300 · Depreciation-Mach & Equip	30,082	18,104	24,138	62,602	50,743
580500 · Depreciation-Bldg Add	1,133	850	1,133	1,133	1,713
580600 · Depreciation-Vehicles	42,690	25,820	34,427	50,976	80,802
580700 · Depreciation-Trmnt Plants	607,906	472,805	630,406	671,656	725,406
580800 · Depreciation-Collection Systems	634,348	478,067	637,422	635,884	637,907
<b>Total 580000 · Depreciation</b>	<b>1,320,323</b>	<b>997,816</b>	<b>1,330,421</b>	<b>1,428,607</b>	<b>1,500,466</b>
585000 · Interest Expense					
585200 - Lease Purch Int Exp Dump Truck	2,030	-	1,543	4,256	1,044
585201 - Lease Purch Int Exp Sewer Jet			2,645		2,054
585300 - Rocheport Loan Inter Exp	136	65	65	130	120
585500 · SRF Interest Expense	124,439	183,899	232,915	187,807	212,683
<b>Total 585000 · Interest Expense</b>	<b>126,605</b>	<b>183,964</b>	<b>234,523</b>	<b>192,193</b>	<b>213,847</b>
<b>TOTAL EXPENSE</b>	<b>4,654,477</b>	<b>3,811,911</b>	<b>5,044,360</b>	<b>5,231,095</b>	<b>5,484,223</b>
<b>NET OPERATING INCOME</b>	<b>451,443</b>	<b>132,024</b>	<b>208,949</b>	<b>(218,069)</b>	<b>(166,384)</b>
<b>OTHER INCOME/EXPENSE</b>					
750000 · Non-Operating Income					
750200 · Sale of Real Estate	-	-	-	-	6,000

## 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal Year 2021	Jan - Sept 2022	Projected Year End 2022	2022 Budget	2023 Budget
<b>Total 750000 - Non-Operating Income</b>	-	-	-	-	<b>6,000</b>
850000 · Other Expenses					
852000 · Loss on Demolition of Plant	-	-	-	13,000	13,000
853000 · Gain/Loss on Machinery & Equip	-	-	-	-	-
<b>Total 850000 - Other Expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,000</b>	<b>13,000</b>
<b>NET INCOME</b>	<b>451,443</b>	<b>132,024</b>	<b>208,949</b>	<b>(231,069)</b>	<b>(173,384)</b>

# 2023 COMPARISON TABLES



## 2023 CAPITAL ADDITIONS AND IMPROVEMENTS

### CAPITAL ADDITIONS Funded by Cash or Lease Purchase

Replace 18.5 Foot Dovetail Trailer	\$	9,500
4" Pump	\$	58,000
4 Pick-up Truck Replacements	\$	179,000
Replace 1 Ton Crane Truck Chasis	\$	165,000
	\$	<u>411,500</u>

### CAPITAL IMPROVEMENTS Funded by Cash or Lease Purchase

Brookfield Estates/Oak Hill (Cash)	\$	177,750
Waters's Edge	\$	608,982
	\$	<u>786,732</u>

Total Capital Improvements (Cash or Lease Purchase)	\$	<u>1,198,232</u>
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### ENGINEERING DESIGN (Reimbursed when project is funded)

Rollingwood Pump Station & WWTP Closure	\$	30,000
Highfield Acres	\$	57,630
	\$	<u>87,630</u>

### EASEMENT ACQUISITION (None Planned for 2023)

	\$	-
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Total Reimbursables	\$	<u>87,630</u>
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Net Cash/Lease Purchase and Reimbursables	\$	<u>1,110,602</u>
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### SRF PROJECTS

Rollingwood Pump Station & WWTP Closure (40% Loan)	\$	200,730.00
Rollingwood Pump Station & WWTP Closure (60% Grant)	\$	301,095.00
Highfield Acres Lagoon Closure (40% Loan)	\$	107,312.00
Highfield Acres Lagoon Closure (60% Grant)	\$	160,968.00
	\$	<u>770,105.00</u>

Total Capital Improvements Funded by Loans	\$	308,042
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Total Capital Improvements Funded by Grants	\$	462,063
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TOTAL CAPITAL ADDITIONS & IMPROVEMENTS	\$	<u><u>1,880,707</u></u>
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## 2023 CASH FLOW

	<b>Beginning Balance</b>	<b>\$</b>	<b>1,445,218</b>
REVENUE		\$	5,317,839
EXPENSES (LESS DEP & INT)		\$	(3,769,911)
DEBT SERVICE PAYMENT		\$	(1,237,535)
CAPITAL ADDITIONS		\$	(411,500)
CAPITAL IMPROVEMENTS			
Capital Improvements Rehab & Purchase		\$	(964,482)
Design		\$	(87,630)
Easement Acquisition		\$	-
Design Expense Recovered at Closing		\$	87,630
BORROWED FUNDS (Short Term/Lease Purchase)		\$	786,732
BORROWED FUNDS (Long Term)		\$	308,042
	<b>End Balance</b>	<b>\$</b>	<b>1,474,404</b>
	<b>Add/Loss</b>	<b>\$</b>	<b>29,186</b>

## 2023 BONDING AUTHORITY

**Total Bonding Authority Approved by Voters \$ 28,650,000**

### SUMMARY OF SRF BOND CLOSINGS

1998 Clearview WWTP	\$	595,000
2000 Clearview, Gregory Hts, Fairway LS, SRK, Bearfield	\$	1,090,000
2002 Shaw WWTP, Walnut Brook Interceptor	\$	360,000
2004 Prairie Meadows, H-21 Improvements	\$	1,095,000
2006 Prairie Meadows, El Chap Ext, Sunrise Estates Evaluation Clearview PS Intrcpt, SE Rehab, Eagle Knoll UV, El Chap	\$	675,000
2007 Intrcpt, S Fork Intrcpt, Rocky Fork Design, Rayfield PS Rollingwood Closure, Meadow Village WRF, Concorde Est	\$	2,710,000
2009 Ext, SE PS Intrcpt, Sugar Tree Intrcpt - ARRA Grant	\$	885,270
2011 University and Arrowhead Lake Estates Interceptor Rayfield Interceptor & PS, Fairway Meadows E & Shaw	\$	438,000
2012 Intercpt Des & Const	\$	1,208,878
2013 Rocky Fork WRF & Hwy HH Connection to City of Columbia	\$	12,198,000
2015 El Rey, Spring Park, Sunrise Estates, Westwood Meadows , Rocky Fork	\$	3,064,000
2019 Lee Heights & Oberlin Valley	\$	1,104,351
Total Bond Closings	\$	<u>25,423,499</u>

Bonding Authority Balance through 2022 \$ 3,226,501

### PROPOSED 2023

Rollingwood Pump Station & WWTP Closure	\$	501,825
Grant Amount	\$	(301,095)
Highfield Acres Pump Station * Lagoon Closure	\$	268,280
Grant Amount	\$	(160,968)
Total 2023	\$	308,042

**Bond Closings through 2023 \$ 25,731,541**

**Bonding Authority Balance \$ 2,918,459**

**2023 Equipment Replacement Schedule**

DESCRIPTION	SERIAL NO.	BCRSD NO.	YEAR	LIFE	COST	FY23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29
<b>Vehicles/Trailers</b>												
2023 International HV607 SBA 4X2 Sewer Jet	3HAEJTAR1PL004794	9	2023	10	266,048							310000
2020 Dodge Ram 1500 Classic PU	3C6JR7DG9LG190012	1- Jason	2020	10	20,757							
Enclosed 7X16 Trailer (For Sludge Disposal Program)	4MPCB1629M1008530		2020	10	10,695							
2019 Dodge Ram 1500 Classic PU - 4 door	1C6RR7KG6KS581065	7 - Daniel	2019	10	23,245							
Chevy International Dump Truck	3HAEUTAN1KH197543	10	2019	10	115,885							
Ford PU F-150	1FTMF1EF1HKC86878	14 - Virgil	2017	7	25,296		27,900					
Ford PU XL 3/4 Ton F-250	1FTBTF2B69GEC45204	15 - Scott	2016	7	25,167	50,000						
Ford PU 4WD Reg Cab F-150	1FTMF1EF9GKD82563	4 - Kevin	2016	7	24,133	43,000	-					
CCTV Inspection Trailer (Utility Trailer)	5GLBE1221GC000153	TV	2016	10	106,862			117,548				
Ford F-150	1FTMF1EM7EKD69628	8 - Roy	2014	7	20,400	43,000						
Ford F-250 will replace with F150	1FTBF2B6XEED67884	5 - Russ	2014	7	27,736	43,000						
2014 International 4300 Chassis - Tank Truck	1HTJTSKN1EH021953	12	2014	10	101,995		131,250					
FORD EXPLORER	1FMHK8B89BGA61822	2 - Tom	2011	10	23,339		30,000					
FORD F-550 - ONE TON/W Crane (new Chassis 2020)	1FDUF5HT5BEC25754	6	2011	7	79,665	165,000					120,000	
Chevy PU 4WD Ext Cab	1GCDT19E988204094	3	2008	10	16,245							
Starlite 8.6-23 Dovetapi (18.5'X96") Flatbed Trailer	13yfs23265co95424		2005	10	4,095	9,500						
EAGER BEAVER HALX20 (BACK HOE TRAILER)	112H5V3193L062024	308	2003	10	12,475				17,000			
CMT 5X10 ONE AXLE/TILT Utility Trailer	47745101695400581	304	1995	10	550							
<b>17 Vehicles/Trailers All Insured</b>			<b>TOTAL VEHICLES</b>		<b>892,113</b>	<b>353,500</b>	<b>189,150</b>	<b>117,548</b>	<b>17,000</b>	<b>-</b>	<b>120,000</b>	<b>310,000</b>

Ordering 2022, paying for in 2023 or 2024

**Equipment**

Portable Generator Baldor Triton-Hwy HH ST-6SB-L-TY0001A25	4TCUS1060DH612295		2014	30	36,000							
Kubota K Series Ecavator	26225		2013	10	83,000		91,300					
Bobcat T590 Track Loader	A3NR11111		2013	10	44,963		49,459					
Portable Generator Baldor T235 - Newtown PS	4TCSU10418H511271	306	2009	10	18,900		25,000					
Stationary Generator - Caterpillar - Kinkade Crossing	CAT00C44404B		2007	30								
Scag STTGIU-27KA Turf Tiger	B6600120	205	2006	10	8,800							
Portable Generator Generac 6577250100 - Prairie Meadows	2089151		2006	30	77,206				84,927			
4" PUMP						58,000						
CH&E 6" TRASH PUMP	C522500M	307	2000	15	15,600						70,000	
Ford New Holland Tractor bought from City in 2005	BD645576		1993	10	10,000							
10 Flow Meter (6@\$2000, 3@\$4000, 1@\$3000)	KA1409132001				4,500							
TV Camera Monitoring Unit part of TV trailer line 14												
Stationary Generator Cummins - Martha's Grove	LO50861045			30								
Stationary Generator Generac - Midway Crossing	2093598			30								
Stationary Generator Kohler - Rocky Fork	2064643			30								
30 YD Open Top Roll off Sludge Container												
Stationary Generator Kohler Model 20REOZK - Green Hills	SGM32JLWN			30	20,000							
Stationary Generator Kohler 40REOZK - Nursery Heights	5GM32K9XV			30	24,000							
			<b>TOTAL EQUIPMENT</b>		<b>318,969</b>	<b>58,000</b>	<b>165,759</b>	<b>-</b>	<b>84,927</b>	<b>-</b>	<b>70,000</b>	<b>-</b>
			<b>GRAND TOTAL</b>		<b>1,211,082</b>	<b>411,500</b>	<b>354,909</b>	<b>117,548</b>	<b>101,927</b>	<b>-</b>	<b>190,000</b>	<b>310,000</b>