



**SIKICH.COM**

January 23, 2026

The Board of Trustees  
Boone County Regional Sewer District  
Columbia, Missouri

We are engaged to audit the financial statements of the Boone County Regional Sewer District (the "District") for the year ended December 31, 2025.

Auditing standards require the auditors to conduct certain communications related to the audit with certain representatives of the audited entity. In accordance with Auditing Standards AU Section 380, *The Auditor's Communication With Those Charged With Governance*, we are required to communicate certain matters to the Board of Trustees both prior to the start of the audit and during the final phases of the audit. These matters include the auditor's responsibility under generally accepted auditing standards and an overview of the planned scope and timing of the audit, both of which are addressed in the attached engagement letters. You need only review the engagement letters and may contact the auditors if you have any questions.

This information is intended solely for the use of the members of the Board of Trustees, and is not intended to be, and should not be, used by anyone other than these specified parties.

We would welcome the opportunity to discuss these matters with you should you have any questions or concerns. If you wish to discuss these matters further, please contact the engagement principal, Victoria Dailey, at [victoria.dailey@sikich.com](mailto:victoria.dailey@sikich.com) or 314-590-2407.

Very truly yours,

SIKICH CPA LLC

January 7, 2026

Boone County Regional Sewer District  
Jesse Stephens  
1314 North 7th Street  
Columbia, MO 65201

Dear Jesse Stephens:

This Master Professional Services Agreement (this "Agreement"), effective as of January 7, 2026, between Sikich CPA LLC, a Virginia limited liability company, ("Sikich CPA", "we", "us", or "our") and Boone County Regional Sewer District ("Client", "you", or "your") and sets forth the mutual agreements of the parties regarding Sikich CPA's provision of one or more professional CPA services to Client, from time to time, as more fully described in Sikich CPA Statements of Work (each, an "SOW") issued hereunder (collectively, the "Services").

This Agreement is intended to serve as the framework for entering into separate SOWs. The SOWs entered into pursuant to this Agreement shall be: (a) executed by authorized individuals on behalf of each of the parties, and (b) incorporated into this Agreement. Unless otherwise agreed by the parties, all SOWs that are entered into pursuant to this Agreement shall be governed by the terms of this Agreement and are hereby made part of, and incorporated into, this Agreement. In the event of a conflict between this Agreement and a SOW, the terms of this Agreement shall prevail, unless the SOW expressly references the specific provision in this Agreement to be modified by the SOW. This Agreement shall not govern engagements related to our affiliated entities or our services or offerings other than CPA Services, and a separate agreement for such services will be required. To the extent the term of an SOW extends beyond the expiration or earlier termination of this Agreement, the terms of this Agreement shall apply to such SOW until expiration of such SOW.

The general terms governing this Agreement are as follows:

#### **ENGAGEMENT ADMINISTRATION**

Sikich LLC ("Sikich LLC") and Sikich CPA (collectively, "Sikich") currently practice as an alternative practice structure in accordance with the AICPA Professional Code of Conduct and applicable law, regulations and professional standards. Sikich CPA is a licensed CPA firm and provides audit and attest services to its clients. Sikich LLC is not a licensed CPA firm and does not perform audit or attest services.

Sikich LLC has a contractual arrangement with Sikich CPA whereby Sikich LLC provides Sikich CPA with professional and support personnel and other support services to allow Sikich CPA to perform its professional services. From time to time, Sikich CPA may consult with Sikich LLC in the provision of services pursuant to this engagement. Client hereby consents to Sikich CPA sharing its Client information with Sikich LLC in support of the services to be provided by Sikich LLC for the purpose of performing the Services for which Sikich CPA is engaged hereunder. Unless you indicate otherwise, your acceptance of the terms of this engagement shall be understood by us as your consent to make disclosures to Sikich LLC and its employees of confidential information that we may obtain in the course of our engagement.

As part of the alternative practice structure, Sikich LLC has agreed to comply with the AICPA Code of Professional Conduct, as applied to an alternative practice structure, and applicable federal, state and local rules with respect to the confidentiality of client information. Accordingly, neither Sikich LLC nor Sikich CPA will disclose confidential client information without your consent, except (i) to any government agency or regulatory body to the extent and in the form or manner necessary or required to comply with any rule, regulation or order of such government agency or regulatory order, or (ii) pursuant to subpoena or other legal process. Sikich LLC and Sikich CPA utilize appropriate safeguards, policies and procedures to maintain the confidentiality of confidential client information.

In connection with this Agreement, we may communicate with you or others via e-mail transmission. As e-mails can be intercepted and read, disclosed or otherwise used or communicated by an unintended third-party or may not be delivered to each of the parties to whom they are directed and only to such parties, we cannot guarantee or warrant that e-mails from us will be properly delivered and read only by the addressee. Therefore, we specifically disclaim and waive any liability or responsibility whatsoever for interception or unintentional disclosure of e-mails transmitted by us or in connection with the performance of this Agreement. In that regard, you agree that we shall have no liability for any loss or damage to any person or entity resulting from the use of e-mail transmissions, including any consequential, incidental, direct, indirect, or special damages, such as loss of revenues or anticipated profits or disclosure or communication of confidential or proprietary information. Communications by email are authorized unless written objection is provided to us prior to any such communication.

We may from time to time, and depending on the circumstances, use third-party service providers in serving your account. We may share confidential information about you with these service providers but remain committed to maintaining the confidentiality and security of your information. Accordingly, we maintain internal policies, procedures, and safeguards designed to protect the confidentiality of your personal information. In addition, we will enter into confidentiality agreements with all service providers to maintain the confidentiality of your information and we will take reasonable precautions to determine that such service providers have appropriate procedures in place to prevent the unauthorized release of your confidential information to others. In the event that we are unable to secure an appropriate confidentiality agreement, you will be asked to provide your consent prior to the sharing of your confidential information with the third-party service provider. Furthermore, we will remain responsible for the work provided by any such third-party service providers engaged by us.

Client acknowledges and agrees that in connection with the performance of the Services, we may utilize services of subsidiaries, affiliates, divisions and/or third parties located outside of the United States ("Offshore Resources") to provide the Services. Offshore Resources may have access to confidential information from offshore locations. We represent to Client that with respect to each Offshore Resource utilized in providing Services to Client, we have technical, legal, and/or other safeguards, measures and controls in place designed to protect confidential information of Client from unauthorized disclosure or use. Accordingly, Client's agreement above extends to disclosure, ability to access, and use of Client's confidential information by the Offshore Resources for the purposes set forth in this section. Any services performed by an Offshore Resource shall be performed in accordance with the terms set forth herein, and we shall remain responsible to Client for the performance of the Services.

Client hereby explicitly acknowledges and consents to our (and, through the alternative practice structure, Sikich LLC's) use of third-party cloud computing services to store confidential and proprietary information and other data of the Client and agrees that such use of such cloud services coupled with the use of encrypted devices, password protections and firewall protection shall constitute our best efforts to safeguard such information and data from unauthorized disclosure. Client further agrees that, subject to applicable law, we shall only be liable for such unauthorized disclosure or use if it has been finally judicially determined by a court of competent jurisdiction that we did not take commercially reasonable measures to protect the confidential and proprietary information and other data of the Client from unauthorized disclosure or use.

## **MANAGEMENT RESPONSIBILITIES**

We, in our sole professional judgment, reserve the right to refuse to take any action that could be construed as assuming management responsibilities. You agree to make all management decisions, perform all management functions, and assume all management responsibilities for the Services; oversee the Services by designating an individual, preferably from senior management, with suitable skill, knowledge, or experience; evaluate the adequacy and results of the Services performed; and to accept responsibility for the results of the Services, including decisions regarding the implementation of any recommendations provided by us. Client will establish and maintain internal controls relevant to its organization, including the security of email accounts or other methods used to communicate with our engagement team members, and monitoring the effectiveness of their operation.

## **FEES; INVOICES**

Our fees for the Services are detailed in the applicable SOW.

Services will be invoiced to you from time-to-time as work progresses and are payable in accordance with applicable State statutes. Invoices not paid timely will have interest charged on outstanding balances in accordance with applicable State statutes. In accordance with our firm policies, work will be suspended if your account becomes ninety (90) days or more overdue and will not be resumed until your account is paid in full. If we elect to terminate our Services for nonpayment, or other reasonable causes such as failure to provide the information or cooperation necessary for successful performance of our Services, our provision of Services will be deemed to have been completed upon written notification of termination, even if we have not completed our report. You will be obligated to compensate us for all time expended and to reimburse us for all out-of-pocket expenditures through the date of termination.

If significant additional time is necessary, we will keep you informed of any problems we encounter, and our fees will be adjusted accordingly. Our invoices for these fees are payable upon presentation and will be rendered each month as work progresses or as detailed in the applicable SOW.

You shall not solicit the staff of Sikich for employment and no offer of employment shall be discussed with any Sikich professional during the professional engagement period. Following such period, you shall inform the engagement lead before entering into any substantive employment discussions with any Sikich personnel. In the event that you desire to hire a member of the Sikich staff within one year of the completion of this Agreement, a recruiting fee will be assessed at 30% of the first-year salary per hire and paid to the Sikich Party upon our notification of such hiring.

## **RECORD RETENTION; CONFIDENTIALITY**

It is our policy to keep records related to this Agreement for seven years. However, we do not keep any original client records, and we will return those to you at the completion of the Services rendered under this Agreement. When records are returned to you, it is your responsibility to retain and protect your records for possible future use, including potential examination by any government or regulatory agencies. The documentation for this Agreement is the property of us.

All information obtained in the course of performing our agreed professional Services, including but not limited to, statements, records, schedules, working papers, memorandums, reports, and all other documents and work product prepared by or through us, will be considered confidential matters not to be disclosed to any other person or persons without your prior written permission, unless otherwise required pursuant to professional standards, statutory or regulatory authority, or court order. The foregoing obligation of confidentiality shall not apply to any information that was in the public domain at the time of the communication thereof to us.

As a result of our prior or future services to you, we might be requested or required to provide information or documents to you or a third party in a legal, administrative, regulatory inquiry or arbitration or similar proceeding in which we are not a party. If this occurs, our efforts in complying with such requests will be deemed billable to you as a separate engagement. We shall be entitled to compensation for our time and reasonable reimbursement for our expenses (including legal fees) in complying with the request.

## **INDEMNIFICATION; LIMITATION OF LIABILITY**

You hereby agree to indemnify and hold harmless Sikich and their respective principals, members, directors, employees, agents or subcontractors against all costs, expenses, losses, judgments, damages, and liabilities (including reasonable attorneys' fees and expenses) associated with any third-party claim, threat or proceeding relating to the performance of the Services by Sikich under this Agreement, other than as determined through mediation to have been caused by our own gross negligence or willful misconduct.

You agree that the maximum liability of Sikich to you for any negligent errors or omissions committed by us in the performance of the Services will be limited to the total amount of fees we receive from you under the applicable SOW for the Services provided under such SOW giving rise to the liability, except to the extent determined to result from our gross negligence or willful misconduct. You agree that this limitation applies to any and all liability or causes of action against us, however alleged or arising, unless otherwise prohibited by law or professional standards. Additionally, our liability as accountants shall be limited to the period covered by our Services and shall not extend to later periods for which we are not engaged as accountants or prior periods before we were engaged as accountants. In no event will Sikich be liable to you or any third party, whether a claim be in tort, contract or otherwise, for any amount in excess of the total professional fees paid pursuant to this Agreement for the Services provided under this Agreement giving rise to the liability, or for any special, consequential, exemplary, incidental indirect, lost profit, punitive or similar damages of any kind.

No (i) direct or indirect holder of any equity interests or securities of Sikich, (ii) affiliate of Sikich, or (iii) director, officer, employee, representative, or agent of Sikich, or of an affiliate of Sikich or of any such direct or indirect holder of any equity interests or securities of Sikich (collectively, the "Sikich Entities") shall have any liability or obligation of any nature whatsoever in connection with or under this Agreement or the transactions contemplated hereby, and Client waives and releases all claims against such Sikich Entities related to any such liability or obligation.

#### **DISPUTE RESOLUTION; GOVERNING LAW**

If any dispute, controversy, or claim arises in connection with the performance or breach of this Agreement, either party may, on written notice to the other party, request that the matter be mediated. Such mediation will be conducted by a mediator appointed by and pursuant to the Rules of the American Arbitration Association or such other neutral facilitator acceptable to both parties. Both parties will exert their commercially reasonable best efforts to discuss with each other in good faith their respective positions in an attempt to finally resolve such dispute or controversy. Each party may disclose any facts to the other party or the mediator which it, in good faith, considers necessary to resolve the matter. All such discussions, however, will be for the purpose of assisting in settlement efforts and will not be admissible in any subsequent litigation or proceeding against the disclosing party. Except as agreed by both parties in writing, the mediator will keep confidential all information disclosed during negotiations. The mediation proceedings will conclude within sixty (60) days from receipt of the written notice unless extended or terminated sooner by mutual consent. Each party will be responsible for its own expenses. The fees and expenses of the mediator, if any, will be borne equally by the parties.

THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE LAWS OF THE COMMONWEALTH OF VIRGINIA. SIKICH CPA AND CLIENT KNOWINGLY, VOLUNTARILY AND IRREVOCABLY WAIVE ANY RIGHT TO TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM (WHETHER BASED UPON CONTRACT, TORT OR OTHERWISE) RELATED TO OR ARISING OUT OF OR IN CONNECTION WITH THE ENGAGEMENT OF SIKICH CPA PURSUANT TO, OR THE PERFORMANCE BY SIKICH CPA OF THE SERVICES CONTEMPLATED BY, THIS AGREEMENT.

#### **TERM; TERMINATION**

If either party hereto desires to terminate this Agreement, or an SOW, it may do so at any time for any reason by giving written notice to the other party. In such event, we will be paid for fees and expenses incurred through the termination date, as well as for reasonable engagement closing costs.

## **INDEPENDENT CONTRACTOR**

It is understood and agreed that we will for all purposes be an independent contractor, will not hold itself out as representing or acting in any manner for Client, and neither we nor Client will have any authority to bind the other party to any contract or in any other manner. We and Client do not intend to create a joint employer relationship, and we and Client each represents that it is the sole employer of its employees. We shall not and do not have the right to control Client's employees' essential terms and conditions of employment, including hiring its employees, determining their wages and benefits, or assigning, scheduling, training, disciplining, or terminating Client's employees.

## **OFAC REPRESENTATION**

Client represents and warrants the following with respect to the U.S. Treasury Department's Office of Foreign Assets Control ("OFAC"): (a) Client does not have any nexus with persons or entities on any of OFAC's sanctions list (e.g. SSI, SDN, FSE etc.) either through large shareholders, employees, beneficial owners, vendors, affiliated entities (i.e. affiliates or subsidiaries), third parties, customer base or otherwise; (b) Client does not have any operations in any comprehensive OFAC sanctioned country (Cuba, Iran, Syria, Sudan, North Korea, the Crimea); (c) Client does not have any operations in any limited OFAC sanctioned country program; or (d) Client does not remit payment for our fees and expenses from an OFAC sanctioned country.

## **NO THIRD-PARTY BENEFICIARIES**

This Agreement does not and is not intended to confer any rights or remedies upon any person or entity other than the parties, provided, that Sikich LLC shall be a third-party beneficiary of the provisions herein that make reference to Sikich LLC.

## **FORCE MAJEURE**

We shall not be deemed in default of any provision of this Agreement or be liable for any delay, failure in performance, or interruption of the Services resulting directly or indirectly from acts of God, electronic virus attack or infiltration, civil or military authority action, civil disturbance, war, strike and other labor disputes, fires, floods, other catastrophes, and other forces beyond its reasonable control.

## **NOTICES**

All notices given under or pursuant to this Agreement will be sent by email transmission, by national courier, Certified or Registered Mail, Return Receipt Requested, postage prepaid, or nationally recognized overnight delivery service, as follows:

If to us:

Sikich CPA LLC  
1415 W. Diehl Road, Suite 400  
Naperville, IL 60563  
Attention: Victoria Dailey

With a copy to:

COPY TO SIKICH LLC  
1415 W. Diehl Road, Suite 400  
Naperville, IL 60563  
Attention: Office of General Counsel

If to Client:

Boone County Regional Sewer District  
1314 North 7th Street  
Columbia, MO 65201  
Attention: Jesse Stephens

Or to such other address as may have been designated in a prior notice. Notices sent by overnight express mail service shall be deemed delivered 48 hours after delivery into the possession and control of the courier. Notices sent by registered or certified mail postage prepaid, return receipt requested, shall be deemed to have been given the earlier of (a) seven (7) business days after being mailed and (b) the date of receipt written on the return receipt, and otherwise notices shall be deemed to have been given when received by the party to whom the notice is addressed or any other party with apparent authority to accept notices on behalf of the party to whom the notice is addressed. Any party may give notification to the other party in any manner described above for change of address for the sending of notices.

## **SURVIVAL**

Those provisions that by their nature are intended to survive termination or expiration of this Agreement and any right or obligation of the parties in this Agreement which, by its express terms of nature and context is intended to survive termination or expiration of this Agreement, shall so survive any such termination or expiration.

## **MISCELLANEOUS**

Entire Agreement: This Agreement, the Exhibits attached hereto and incorporated herein by reference, and the SOWs, constitute the entire agreement between us, on one side, and Client on the other side, regarding the terms of this Agreement. In the event Client requires us to execute a purchase order or other Client documentation in order to receive payment for Services, the terms and conditions contained in such purchase order or documentation shall be null and void and shall not govern the terms of this Agreement. This Agreement is entered into without reliance on any promise or representation, written or oral, other than those expressly contained herein and supersedes any other such promises or representations. This Agreement can only be modified by a written agreement signed by duly authorized representatives of each party.

Counterparts: This Agreement may be executed in counterparts (and by facsimile, electronic signature or other electronic means), each of which shall constitute an original and all of which together will be deemed to be one and the same document.

Severability: The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision.

Authority; Due Authorization; Enforceability: Each party hereto represents and warrants that it has all requisite power and authority to enter into this Agreement and to perform its obligations hereunder. Each party hereto further represents and warrants that this Agreement has been duly and validly authorized by all necessary corporate action and has been duly executed and delivered by each such party and constitutes the legal, valid and binding agreement of each such party, enforceable in accordance with its terms.

Counsel Representation: The terms of this Agreement have been negotiated by the parties hereto, who have each been represented by counsel, there shall be no presumption that any of the provisions of this Agreement shall be construed adverse to any party as "drafter" in the event of a contention of ambiguity in this Agreement, and the parties waive any statute or rule of law to such effect.

**STATEMENT OF WORK**  
**No. 352834-2025-AUD**

This Statement of Work (this "SOW") dated January 7, 2026 is entered into by and between Sikich CPA LLC ("Sikich", "we," "us," or "our") and Boone County Regional Sewer District ("Client", "you," or "your") pursuant to the Master Professional Services Agreement dated January 14, 2026 between Sikich and the Client (the "Agreement"), all terms of which are hereby incorporated herein by reference.

NOW, THEREFORE, for and in consideration of the foregoing premises, and the agreements of the parties set forth below, Sikich and Client agree as follows:

**AUDIT SCOPE AND OBJECTIVES**

The Services to be provided under this SOW will include an audit of the business-type activities, and the related notes to the financial statements of the Client as of and for the year ended December 31, 2025 (the "financial statements").

We have also been engaged to report on supplementary information that accompanies the Client's financial statements. We will subject the following supplementary information to the auditing procedures applied in our audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America ("GAAS"), and we will provide an opinion on it in relation to the financial statements as a whole in a report combined with our auditor's report on the financial statements:

- Schedule of Debt Service Coverage

The objectives of our audit are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; issue an auditor's report that includes our opinion about whether your financial statements are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America and report on the fairness of the supplementary information referred to in the paragraph above when considered in relation to the financial statements as a whole. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. Misstatements, including omissions, can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment of a reasonable user made based on the financial statements.

**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

We will conduct our audit in accordance with GAAS and will include tests of your accounting records and other procedures we consider necessary to enable us to express such opinions. As part of an audit in accordance with GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit.

We will evaluate the appropriateness of the accounting policies used and the reasonableness of significant accounting estimates made by management. We will also evaluate the overall presentation of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation. We will plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the government or to acts by management or employees acting on behalf of the Client.

Because of the inherent limitations of an audit, combined with the inherent limitations of internal control, and because we will not perform a detailed examination of all transactions, there is an unavoidable risk that some material misstatements may not be detected by us, even though the audit is properly planned and performed in accordance with GAAS. In addition, an audit is not designed to detect immaterial misstatements or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements. However, we will inform the appropriate level of management of any material errors, fraudulent financial reporting, or misappropriation of assets that come to our attention. We will also inform the appropriate level of management of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

We will also conclude, based on the audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the government's ability to continue as a going concern for a reasonable period of time.

Our procedures will include tests of documentary evidence supporting the transactions recorded in the accounts and may include tests of the physical existence of inventories and direct confirmation of receivables and certain assets and liabilities by correspondence with selected customers, creditors, and financial institutions. We will request written representations from your attorneys as part of the provision of Services, and they may bill you for responding to this inquiry.

Our audit of the financial statements does not relieve you of your responsibilities.

#### **AUDIT PROCEDURES – INTERNAL CONTROL**

We will obtain an understanding of Client and its environment, including the system of internal control, sufficient to identify and assess the risks of material misstatement of the financial statements, whether due to error or fraud, and to design and perform audit procedures responsive to those risks and obtain evidence that is sufficient and appropriate to provide a basis for our opinions. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control. An audit is not designed to provide assurance on internal control or to identify deficiencies in internal control. Accordingly, we will express no such opinion. However, during the audit, we will communicate to management and those charged with governance internal control related matters that are required to be communicated under AICPA professional standards.

#### **AUDIT PROCEDURES - COMPLIANCE**

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will perform tests of the Client's compliance with provisions of applicable laws, regulations, contracts, and agreements. However, the objective of our audit will not be to provide an opinion on overall compliance, and we will not express such an opinion.

#### **NONATTEST SERVICES**

Nonattest services expected to be performed by us or an affiliate are as follows:

- Assistance in preparing the financial statements based on information provided by you

We will perform the nonattest services in accordance with applicable professional standards. We, in our sole professional judgment, reserve the right to refuse to perform any procedure or take any action that could be construed as assuming management responsibilities. We will advise management with regard to the nonattest services listed above, but management must make all decisions with regard to those matters.

You agree to assume all management responsibilities for the nonattest services we provide. You will be required to acknowledge in the management representation letter the nonattest services provided and that you have evaluated the adequacy of our nonattest services and have reviewed and approved the results of those services prior to their completion and have accepted responsibility for them. Further, you agree to oversee the nonattest services by designating an individual, preferably from senior management, who possesses suitable skill, knowledge, or experience; to evaluate the adequacy and results of those services; and accept responsibility for them.

## RESPONSIBILITIES OF MANAGEMENT FOR THE FINANCIAL STATEMENTS

Our audit will be conducted on the basis that you acknowledge and understand your responsibility for designing, implementing, establishing, and maintaining effective internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, including monitoring ongoing activities; for the selection and application of accounting principles; and for the preparation and fair presentation of the financial statements in conformity with accounting principles generally accepted in the United States of America with the oversight of those charged with governance.

Management is responsible for making drafts of financial statements, all financial records and related information available to us; for the accuracy and completeness of that information (including information from outside of the general and subsidiary ledgers); and for the evaluation of whether there are any conditions or events, considered in the aggregate, that raise substantial doubt about the government's ability to continue as a going concern for the 12 months after the financial statements date or shortly thereafter (for example, within an additional three months if currently known). You are also responsible for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, identification of all related parties and all related-party relationships and transactions, and other matters; (2) additional information that we may request for the purpose of the audit; and (3) unrestricted access to persons within the Client from whom we determine it necessary to obtain audit evidence. At the conclusion of our audit, we will require certain representation from you about the financial statements and related matters.

Your responsibilities include adjusting the financial statements to correct material misstatements and for confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements of each opinion unit taken as a whole.

You are responsible for the design and implementation of programs and controls to prevent and detect fraud, and for informing us about all known or suspected fraud affecting the Client involving (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. Your responsibilities include informing us of your knowledge of any allegations of fraud or suspected fraud affecting the Client received in communications from employees, former employees, regulators, or others. In addition, you are responsible for identifying and ensuring that the Client complies with applicable laws and regulations.

You are responsible for the preparation of the supplementary information in conformity with accounting principles generally accepted in the United States of America. You agree to include our report on the supplementary information in any document that contains, and indicates that we have reported on, the supplementary information. You also agree to include the audited financial statements with any presentation of the supplementary information that includes our report thereon or make the audited financial statements readily available to users of the supplementary information no later than the date the supplementary information is issued with our report thereon. Your responsibilities include acknowledging to us in the written representation letter that (1) you are responsible for presentation of the supplementary information in accordance with accounting principles generally accepted in the United States of America; (2) you believe the supplementary information, including its form and content, is fairly presented in accordance with accounting principles generally accepted in the United States of America; (3) the methods of measurement or presentation have not changed from those used in the prior period (or, if they have changed, the reasons for such changes); and (4) you have disclosed to us any significant assumptions or interpretations underlying the measurement or presentation of the supplementary information.

With regard to publishing the financial statements on your website (if applicable), you understand that websites are a means of distributing information and, therefore, we are not required to read the information contained in those sites or consider the consistency of other information on the website with the original document.

## REPORTING

We will issue a written report upon completion of our audit of the financial statements. Our report will be addressed to The Board of Trustees of Client. Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinions, add a separate section, or add an emphasis-of-matter or other-matter paragraph to our auditor's report, or if necessary, withdraw from this engagement. If our opinions are other than unmodified, we will discuss the reasons with you in advance. If circumstances occur related to the condition of your records, the availability of sufficient, appropriate audit evidence, or the existence of a significant risk of material misstatement of the financial statements caused by error, fraudulent financial reporting, or misappropriation of assets, which in our professional judgment prevent us from completing the audit or forming an opinion on the financial statements, we retain the right to take any course of action permitted by professional standards, including declining to express an opinion or issue a report, or withdrawing from the Agreement.

## ENGAGEMENT ADMINISTRATION, FEES AND OTHER

The assistance to be supplied by Client personnel is described in the workpaper request lists for preliminary (interim) and final fieldwork, which outline the specific schedules and information we are requesting for this Agreement. The workpaper request lists will be discussed and coordinated with Jesse Stephens, PE, Executive Director. The timely and accurate completion of this work is an essential condition to our completion of the audit, financial statement preparation, and issuance of our audit report. This SOW assumes all records, documentation, and information we requested in connection with our audit and performance of nonattest services (and outlined in the workpaper request lists) are complete and available at the beginning of the respective phases of the provision of Services. It also assumes key personnel are available to us for the duration of the audit and performance of nonattest services. We understand that your employees will prepare all cash, accounts receivable, and other confirmations we request and will locate any documents selected by us for testing.

We are committed to the timely completion of the audit, performance of nonattest services as described above, and delivery of final reports for the fee set forth in this SOW. The fees quoted in this SOW are based on certain assumptions. Circumstances may arise during the engagement that may significantly affect the targeted completion dates or our fee estimate. As a result, changes to the fees may be necessary. Such circumstances include but are not limited to the following:

1. All requested information is not (a) provided by you on the date requested, (b) completed in a format acceptable to Sikich, (c) mathematically correct, (d) complete and accurate, or (e) in agreement with the appropriate Client records (e.g. general ledger accounts, completed trial balance). Sikich will provide you with a separate listing of required schedules, information requests and the dates such items are needed.
2. Changes to the timing of the engagement due to lack of timeliness by you, or at your request. Changes to the timing of the engagement usually require reassignment of personnel used by Sikich in the performance of services hereunder. However, because it is often difficult to reassign individuals to other engagements, Sikich may incur significant unanticipated costs.
3. Significant delays in responding to our requests for information, such as reconciling variances, providing requested supporting documentation (e.g. invoices, contracts, and other documents), or responding to our inquiries of Client management.
4. Requests by you for Sikich to complete schedules or obtain information previously mutually agreed to be completed by or provided by you.

In addition, certain circumstances warranting an adjustment to the fees or a modification to this SOW may include, but are not limited to the following:

1. Requests by you for Sikich to perform nonattest services in addition to those identified and described in the "Nonattest Services" section above.
2. Other time deemed outside the scope of services of the engagement as set forth in this SOW.

You may request that we perform additional services not contemplated by this Agreement. If this occurs, we will communicate with you regarding the scope of the additional services and will bill you a mutually agreed upon amount. We may also issue a separate Statement of Work or Change Order covering the additional services. In the absence of any other communication from us outlining such additional services, our services will continue to be governed by the terms of this SOW.

Our fees for the Services are detailed in the attached Addendum 1.

Final reports will be issued upon your approval of the preliminary drafts. Our engagement ends on delivery of our final report. Any follow-up services that might be required will be a separate, new engagement. The terms and conditions of that new engagement will be governed by a new, specific SOW for that service. Victoria Dailey is the engagement Principal and is responsible for supervising the provision of Services and signing the report or authorizing another individual to sign it. We expect to begin our audit on approximately January 31, 2026.

In accordance with professional standards, any discussions during the period of the audit engagement between Client and a member of the Sikich audit engagement team regarding potential employment or association with Client creates an impairment of independence for the Sikich employee and possibly the firm. Such a situation could require us to temporarily or permanently remove that person from your audit engagement or to perform additional procedures or re-perform procedures, which would increase our fees. Should we not become aware of the impairment until after the conclusion of the provision of Services, our independence would be deemed to have been impaired. Please inform appropriate Client personnel to refrain from any such discussions with any Sikich staff while the audit Services are ongoing and notify Victoria Dailey immediately if Client becomes aware that any such discussions may have occurred.

This SOW is governed by the terms and conditions of the Agreement. The terms of the Agreement are hereby expressly incorporated by reference into and made a part of this SOW. In the event of a conflict between the terms and conditions of the Agreement and this SOW, the terms of the Agreement shall take precedence and control over those of this SOW unless otherwise expressly and specifically set forth herein. In the event of a conflict between the terms and conditions of this SOW and any related exhibits, attachments, or proposals, the terms of this SOW shall take precedence and control over those of the exhibit, attachment, or proposal hereto unless otherwise expressly and specifically set forth herein. Any capitalized terms not otherwise defined herein shall have the meanings set forth in the Agreement. This SOW may be executed (including by facsimile and PDF signature) in one or more counterparts, with the same effect as if the parties had signed the same document. This SOW may be modified or amended only by a written document signed by both parties.

#### **ACCEPTANCE**

You acknowledge having read this SOW in its entirety, have had full opportunity to consider its terms in consultation with your attorney, have had full and satisfactory explanation of the same, and fully understand and agree to be bound by the terms of this SOW.

Please indicate your understanding and acceptance of this SOW and your intention to be legally bound hereby by executing this SOW in the space provided below and return it to our offices, indicating your authorization for us to proceed on the above terms and conditions.

We appreciate the opportunity to be of service to you. If you have any questions, please let us know.

Sincerely,

*Victoria Dailey*

Victoria Dailey, CPA  
Principal  
On behalf of Sikich CPA LLC

Acknowledged:  
Boone County Regional Sewer District

Name:   
Title: Executive Director  
Date: 1-22-2026

**ADDENDUM 1**  
**SCHEDULE OF SERVICES & FEES**

Audit of the financial statements and preparation of the management letter for the fiscal year ended December 31, 2025 \$25,000

Fees for assistance with depreciation, accrual adjustments, and any additional services outside the scope of the audit will be billed at our hourly rates as listed below:

Principal	\$400
Director	\$350
Manager	\$275
Senior	\$205
Staff	\$185

Invoices for fixed fee services will be rendered as the work progresses.

The fees listed above include all anticipated expenses such as travel and other out-of-pocket costs (i.e. mileage, postage, etc.) associated with the performance of the listed services.

**Assignment:** This Agreement may not be assigned by any party hereto without the prior written consent of the other party, *provided*, that, we may assign this Agreement and the SOWs hereunder to (a) any affiliate, related entity or APS participant in connection with an internal restructuring or reorganization, or (b) to the transferee in connection with the sale of all or substantially all of our assets. Any attempted assignment of this Agreement made without such consent shall be void and of no effect, at the option of the non-assigning party.

**Headings:** Headings used herein are for convenience of reference only and shall not affect the interpretation or construction of this Agreement.

### **ACCEPTANCE**

You acknowledge having read this Agreement in its entirety, have had full opportunity to consider its terms in consultation with your attorney, have had full and satisfactory explanation of the same, and fully understand and agree to be bound by the terms of this Agreement.

Please indicate your understanding and acceptance of this Agreement and your intention to be legally bound hereby by executing this Agreement in the space provided below and return it to our offices, indicating your authorization for us to proceed on the above terms and conditions.

We appreciate the opportunity to be of service to you. If you have any questions, please let us know.

Sincerely,

*Victoria Dailey*  
Victoria Dailey (Jan 8, 2026 10:19:59 CST)

Victoria Dailey, CPA  
Principal  
On behalf of Sikich CPA LLC

**Acknowledged:**  
Boone County Regional Sewer District

*Jesse Stephens*  
Jesse Stephens (Jan 21, 2026 11:50:05 CST)

Name: Jesse Stephens  
Title: Executive Director  
Date: Jan 21, 2026



12655 Olive Blvd., Suite 200  
St. Louis, MO 63141  
314.275.7277

**SIKICH.COM**

January 23, 2026

The Board of Trustees  
Boone County Regional Sewer District

**Re: Financial Statement Audit Risk Communication**

We are engaged to audit the financial statements of the Boone County Regional Sewer District (the “District”), for the year ended December 31, 2025. Professional standards require that we provide you with the following information related to our audit. We would welcome the opportunity to discuss these matters with you should you have any questions or concerns.

**Significant Risks**

The auditing standards that govern our work as auditors are issued by the American Institute of Certified Public Accountants (AICPA). Auditing standard AU-C Section 260.A20 requires auditors to communicate certain matters to those charged with governance regarding significant risks identified during the course of the audit process. As such, we have identified the following significant risks of material misstatement as part of our audit planning.

The risks identified below are inherent in all financial statement audits and the audit procedures are designed to address these risks as they apply to the operations of the District:

- Management override of controls
- Improper revenue recognition due to fraud

This required communication is not intended to imply that there has been any identified or detected evidence of fraud leading to material misstatement. We have historically applied risk assessment procedures and are required to identify significant areas noted as subject to audit risk and have considered such risks in past audits. These risks must be communicated to the Board of Trustees.

This information is intended solely for the use of the Board of Trustees and management of the District and is not intended to be, and should not be, used by anyone other than these specified parties.

If you wish to discuss these matters further, please contact the engagement principal Victoria Dailey, CPA at [victoria.dailey@sikich.com](mailto:victoria.dailey@sikich.com) or 314-590-2401.

Very truly yours,

SIKICH CPA LLC

January 23, 2026

The Board of Trustees  
Boone County Regional Sewer District  
Columbia, Missouri

We are conducting an audit of the District's financial statements for the year ended December 31, 2025.

Section 240 of the AICPA's Auditing Standards Codification, *Consideration of Fraud in a Financial Statement Audit*, requires auditors to make certain inquiries of staff and elected officials concerning our knowledge of any fraud or the potential for fraud in our workplace. These inquiries also help to develop their understanding of our entity, its operating environment, and its structure that encourages accurate financial reporting and an ethical "tone at the top". We will be making direct inquiries of select staff and elected officials via in-person meetings or phone calls at our discretion. In order to increase efficiency and maintain consistency in the questions asked, a written form is being utilized. Please note that you, along with all board members, may be selected to meet and discuss the questions on this form. Your selection should not be construed as an indication that you are suspected of committing or having knowledge of fraud.

Additionally, auditing standards require auditors to conduct certain communications related to the audit with certain representatives of the audited entity. Specifically, AU-C Section 260, *The Auditor's Communication With Those Charged With Governance* issued by the American Institute of Certified Public Accountants, requires auditors to communicate certain matters to the those charged with governance both prior to the start of the audit and during the final phases of the audit. These matters include the auditor's responsibility under generally accepted auditing standards, an overview of the planned scope and timing of the audit, and significant risks identified during the course of the audit process, all of which are addressed in the attached letters. You need only review the letters and may contact the auditors if you have any questions.

Please review the inquiry form and be prepared to respond to any meeting requests to discuss these inquiries. You do not have to complete the inquiries and send to the audit firm if you are not selected for a meeting, although you may send a completed questionnaire at your discretion. Also at your discretion, you may request a direct meeting with the audit firm to discuss any concerns you have regarding these inquiries should you wish to do so, even if the auditors do not request a meeting with you. You can reach out directly to the engagement principal, Victoria Dailey, at [victoria.dailey@sikich.com](mailto:victoria.dailey@sikich.com) or 314-590-2407 to request a meeting.

Your cooperation in this matter is greatly appreciated.

Sincerely,

SIKICH CPA LLC



## FRAUD RISK ASSESSMENT – INQUIRY OF THOSE CHARGED WITH GOVERNANCE

Client:	Boone County Regional Sewer District	Reporting Date:	12/31/2025
---------	--------------------------------------	-----------------	------------

Interviewee Name: \_\_\_\_\_ Date: \_\_\_\_\_

Interviewee Position: \_\_\_\_\_

Sikich Employee & Title: \_\_\_\_\_

### ***What is fraud?***

Auditors consider fraud to be any **intentional act** that causes the financial statements to be **misstated** or involves the **theft or inappropriate use** of assets.

### ***How is fraud committed?***

There are two types of misstatements relevant to our consideration of fraud:

1. **Fraudulent financial reporting**: Intentional misstatements or omissions accomplished by:
  - Manipulation, falsification, or alteration of accounting records or supporting documents.
  - Misrepresentation or omission of events, transactions, or other significant information.
  - Intentional misapplication of accounting principles.
2. **Misappropriation of assets (theft)**: Acts such as embezzlement, stealing assets, using the organization's assets for personal use, or causing the organization to pay for goods or services that have not been received.

### ***Why are we asking about fraud?***

We are required by auditing standards, specifically AICPA Auditing Standards Codification Section No. 240: *Consideration of Fraud in a Financial Statement Audit*, to make inquiries of our clients' management, governance, and other personnel. We use your responses to help guide our audit procedures and assess risks appropriately.



## FRAUD RISK ASSESSMENT – INQUIRY OF THOSE CHARGED WITH GOVERNANCE

<b>Client:</b>	<i>Boone County Regional Sewer District</i>	<b>Reporting Date:</b>	12/31/2025
----------------	---	------------------------	------------

1. Do you feel that management is committed to maintaining strong and effective internal controls?

Yes

No

*If no, please describe:*

2. How would you describe the communication between management and the Board? Are there any barriers to open or transparent dialogue?

3. Are major organizational decisions appropriately reviewed and approved by the Board?

Yes

No

*If no, please describe:*

4. Would you feel comfortable raising questions about decisions or transactions made by management?

Yes

No

*If no, please describe:*



## FRAUD RISK ASSESSMENT – INQUIRY OF THOSE CHARGED WITH GOVERNANCE

<b>Client:</b>	<i>Boone County Regional Sewer District</i>	<b>Reporting Date:</b>	12/31/2025
----------------	---	------------------------	------------

5. What kind of operational and policy training is provided to Board members? How frequently is it offered? Does it cover fraud prevention and detection?

6. Do you feel confident that the organization's current review processes would catch errors or potential fraud?

Yes   
No

*If no, please describe:*

7. Do you believe the organization's policies are consistently enforced by management, or are there instances where issues go unaddressed?

Yes   
No

*If no, please describe:*

8. How confident are you in the reliability of the financial reporting provided by management and the finance department?

9. Do any types of pressures exist within the organization to ensure optimal financial or operational results from the Board perspective?

Yes   
No



## FRAUD RISK ASSESSMENT – INQUIRY OF THOSE CHARGED WITH GOVERNANCE

<b>Client:</b>	<i>Boone County Regional Sewer District</i>	<b>Reporting Date:</b>	12/31/2025
----------------	---	------------------------	------------

*If yes, please describe:*

10. Is there a confidential and accessible way for employees or stakeholders to report concerns about unethical or fraudulent behavior (e.g. a hotline)?

Yes   
No

*If no, please describe how this information would be obtained:*

11. Are you aware of any instances where the organization didn't meet the requirements of any contracts, grant agreements, debt covenants, or government filing requirements, outside of what management has disclosed to Those Charged With Governance?

Yes   
No

*If yes, please describe:*

12. Are you aware of any significant financial transactions between the organization and employees or Board members (including their families)?

Yes   
No

*If yes, please describe:*



## FRAUD RISK ASSESSMENT – INQUIRY OF THOSE CHARGED WITH GOVERNANCE

<b>Client:</b>	<i>Boone County Regional Sewer District</i>	<b>Reporting Date:</b>	12/31/2025
----------------	---	------------------------	------------

13. Have you encountered or been made aware of any suspected or alleged fraudulent activity that could impact the organization?

Yes  
No

  

*If yes, please describe:*

14. Have there been any significant changes in vendor relationships? Are there any vendors that have unusually close ties to the organization?

Yes  
No

  

*If yes, please describe:*

15. Is there anything else you think we should know, or anyone else you recommend we speak with?