FINANCIAL REPORT OF

BOONE COUNTY REGIONAL SEWER DISTRICT

DECEMBER 31, 2024 AND 2023

BOONE COUNTY REGIONAL SEWER DISTRICT

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INDEPENDENT AUDITOR'S REPORT

723 Main St. Boonville, MO 65233 (660) 882-7000 To the Board of Trustees Boone County Regional Sewer District Columbia, Missouri

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Report on Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the business-type activities of the Boone County Regional Sewer District (a special purpose governmental entity) (the "District"), as of and for the years ended December 31, 2024 and 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed on the table of contents.

Joseph E. Chitwood Travis W. Hundley Jeffrey A. Chitwood Amy L. Watson Benjamin E. Carrier Kaitlin M. Carrier

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Boone County Regional Sewer District as of December 31, 2024 and 2023, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

PARTNERS EMERITI

Robert A. Gerding

Fred W. Korte, Jr.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4-8 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying Schedules of Debt Service Coverage are presented for the purpose of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedules of Debt Service Coverage are fairly stated in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 20, 2025, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

June 20, 2025

Gerding, Korte & Chitwood, P.C. Certified Public Accountants Boonville, Missouri

Gerding, Kirto + Clutweed, P.C.





2024 BCRSD MANAGEMENT'S DISCUSSION AND ANALYSIS

The BCRSD Management's Discussion and Analysis (MD&A) is intended to provide an understanding of BCRSD's financial condition, results of operations and cash flows by focusing on changes in key measures from year to year. The MD&A should be read in conjunction with the Consolidated Financial Statements and accompanying Notes to Financial Statements.

The annual report consists of three parts:

- Management's discussion and analysis (this section);
- Basic financial statements, including notes to the financial statements; and,
- Supplemental information.

The financial statements also include notes that explain some of the information in the basic financial statements and provide more detailed data. The supplemental information following the notes to the basic financial statements provides information related to debt covenant requirements.

ORGANIZATION OVERVIEW & OUTLOOK

The Boone County Regional Sewer District (BCRSD) is a public sewer utility organized pursuant to Section 204 of the Revised Statutes of the State of Missouri. The BCRSD mission is to provide current and future customers with cost-effective, reliable sanitary sewer service by collecting and treating wastewater and to protect public health and the environment in accordance with local, state and federal permit requirements.

BCRSD currently serves approximately 7,752 customers in Boone County. User fees include a base service fee component plus an additional fee based on water usage. Certain pressure sewer customers have a monthly surcharge for pump maintenance and septic tank cleaning. BCRSD also provides contract operation services to certain incorporated areas within Boone County.

Management, operations and administration of BCRSD is accomplished under the management of an Executive Director and a staff of professional team members. Oversight and accountability of the BCRSD are the responsibility of a Board of Trustees, comprised of five members of the public appointed by the Boone County Commission.

BCRSD strives to manage cost-effective solutions and pursues initiatives to leverage available assets and expertise within Boone County. BCRSD partners with Boone Electric Cooperative (BEC) to provide billing and collections for BCRSD customers. BCRSD has developed several cooperative agreements with the City of Columbia, including for wholesale wastewater treatment, sludge management, fuel for the BCRSD fleet, plan review and emergency service back-up.

BCRSD continually endeavors to finance required capital improvement projects in the most cost- efficient manner, and has held successful revenue bond elections in the past. This has permitted the BCRSD to utilize the Missouri State Revolving Fund Program, which provides subsidized grants and loans for qualified projects. In 2009, BCRSD was granted joint Tier 2 Continuing Authority by the Clean Water Commission (CWC). Tier 2 Continuing Authority has assisted BCRSD in regionalization efforts within Boone County and reduced the number of permitted discharge locations of wastewater into the creeks and streams of Boone County.

For 2024, BCRSD has contracted with an engineering firm to update its Area Wide Management Plan (AWMP). Updating the AWMP will provide BCRSD with a roadmap for future capital improvement projects and related costs, and help guide BCRSD utilization of its Tier 2 Continuing Authority. The current BCRSD capital improvement plan has been executed as anticipated. BCRSD is in final stages of approving the current drafts of an updated Area Wide Management Plan and Capital Improvement Plan. Final copies are expected in 2025.

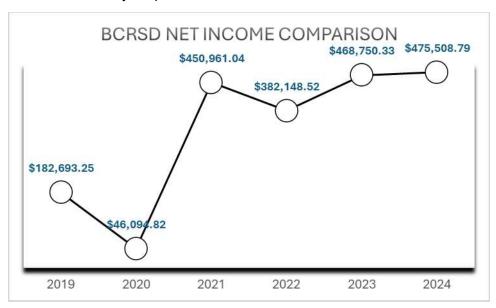
BCRSD has conducted user rates studies periodically to assure that projected user rates are adequate to provide revenues necessary to operate the system, pay debt service and meet covenants to bondholders. In 2025, as a function of the update of the AWMP, BCRSD intends to develop an updated user rate study and to develop a plan to increase voted bonding authority in order to fund future capital projects.

BCRSD is currently financially strong, as described in more detail below. Internal controls, policies and procedures are continuously evaluated and improved.

FINANCIAL POSITION OF THE DISTRICT AND ECONOMIC OUTLOOK

REVENUE AND EXPENSES

Average net income over six-year period:



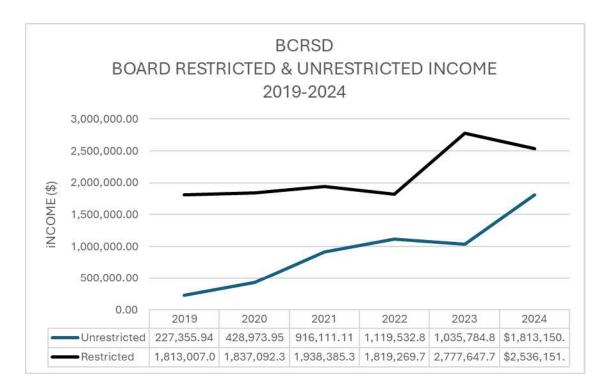
Net income for FY 2024 is up 1.44% over FY 2023.

Projected budget for FY 2025 is \$6,177,144.39 of which \$5,909,200.24 is provided by customer user fees (96%).

Actual personnel costs make up 29% of projected expenses for the 2025 budget.

As of December 31, 2024, BCRSD holds \$28,749,662 in Capital Assets (includes lease assets), net of depreciation, a decrease of \$1,244,641 from the prior year.

In FY 2022, revenue bonds issued through the SRF were refinanced, resulting in lower debt service for certain years. During such years, the BCRSD Board of Trustees has elected to fund a Budget Stabilization Fund. At the end of FY 2024, restricted assets increased to \$1,227,153.60 as a result of such deposits to the Budget Stabilization Fund.



Remaining bonding authority from prior bond issues is \$3,079,501. Current expected outflow for current CIP expenditures in 2025 totals \$107,312 for Highfield Acres SRF Loan. SRF activity and projects expected in 2026 will be included on the 2025 updated Capital Improvement Plan currently under review.

Debt Service: Total bonds issued as of December 31, 2024 is \$25,570,498.98. Current outstanding balance is \$12,598,900. BCRSD income available for debt service on outstanding parity bonds was calculated at 1.77x, compared to the required debt service coverage of 1.10x.

Investing activity has earned a significant amount of interest in FY 2024 (\$202,775), an increase of \$38,827 over 2023 (\$163,948).

The financial activities of BCRSD are summarized as follows:

	December 31,					
	2024	2023				
Total Operating Revenues	\$5,683,194	\$5,477,756				
Operating Expenses:						
Personnel Expenses	1,462,198	1,311,129				
Systems O & M	505,666	657,310				
Wholesale Treatment	1,044,231	1,031,265				
Contract Services	696,700	421,878				
Depreciation	1,324,237	1,403,852				
Other	148,176	56,172				
Total Operating Expenses	5,181,208	4,881,606				
Operating Surplus/(Deficit)	501,986	596,150				

Operating revenues increased by 3.61% in 2024, due to lower debt service from SRF refinancing, increased interest income on investment account, increased user fees from 2.5% rate increase in 2024 and developer reimbursement income. Operating expenses increased by 3.89%.

The net position of BCRSD is summarized as follows:

Dec	ember 31,
<u>2024</u>	<u>2023</u>
\$ 4,615,350 286,431	\$ 3,825,207 310,395
0	0
154,321	109,960
28,749,662	29,994,303
33,805,764	34,239,865
589,986	255,814
	418,003
13,158	910,251
12,633,101	12,572,834
13,236,245	14,156,902
16,003,559	16,407,797
501,646	568,445
4,064,314	3,106,721
<u>\$ 20,569,519</u>	<u>\$ 20,082,963</u>
	2024 \$ 4,615,350 286,431 0 154,321 28,749,662 33,805,764 589,986 13,158 12,633,101 13,236,245 16,003,559 501,646 4,064,314

Total cash in bank increased \$790,143, including investment income.

As of December 31, 2024, the District's reported net position was \$20,569,519, an increase of \$486,556 over 2023. There were not any large changes in 2024. The current net position is holding stable. The focus for the future is to update the AWMP and determine impacts on the Capital Improvement Plan.

Encumbrances as of 12/31/2024:

\$628,047	Midway Henderson Branch (eliminated in 2024)
\$177,750	Brookfield (encumbrance eliminated 2025)
\$170,047	F-250 Truck, Crane Truck Replacement (eliminated 2025)
\$109,568	Sewer Jet Lease Remaining Balance (added 2025)
\$110,000	Prairie Meadows Generator (added 2025)
\$250,000	1314 N 7 th Street Renovation (added 2025)

CAPITAL ASSETS

As of December 31, 2024, BCRSD holds \$28,749,662 in Capital Assets (includes lease assets), net of depreciation, a decrease of \$ \$1,244,641 from the prior year. Capital assets decreased due to the net accumulated depreciation being higher than capital additions.

A list of equipment purchases for 2024:

Motor, 1 HP, Grainger	Jun-24	\$ 2,716.24
Sensaphone Replacement,		
Cogent/Vendevanter	Jun-24	\$ 6,438.00
SL-RAT, InfoSense, Inc.	Jun-24	\$ 29,465.00
Aerator, USABlueBook	May-24	\$ 5,590.16
2 New Line Locators (Budgeted \$13,000) -		
Grainger	May-24	\$ 11,791.85
Pump, Goulds Pump, PumpProducts.com	May-24	\$ 4,095.20
Pump, PumpOroducts.com	May 24	\$ 2,710.05
Keypad Display, Cogent Inc.	Mar-24	\$ 5,238.10
Float Switch - GID	Jan-24	\$ 3,900.00

Treatment facilities and collection system additions increased by donated capital: Brookfield Estates (2025)

BONDS PAYABLE AND OTHER LONG-TERM DEBT

In fiscal year 2024, BCRSD paid \$837,200 towards its long-term SRF debt. As of December 31, 2024, the District's outstanding long-term debt was \$12,598,900.

SRF Refinance: In FY 2022, the Board of Trustees approved a refinance of several series of outstanding SRF Direct Loans for savings and extended maturity dates of the original series through 2045. The refinance has resulted in savings of \$1,227,153.60 through December 31, 2024.

In 2023, BCRSD issued bonds in the amount of \$147,000 to secure the Series 2023 SRF Direct Loan, proceeds of which were used for construction at the Rollingwood facility. The next usage of SRF bonds will include the Highfield Acres project in budget year 2025 (\$107,312 Loan, \$160,968 Grant). The SRF application for the Brown Station/Richardson Acres project was submitted in February 2025 to be utilized in 2026.

ECONOMIC OUTLOOK

The economic outlook for the District is strong. As a public utility, the main source of revenue is user fees. Growth within the District continues to increase year after year. Bad debt has been and continues to be low. District's employees, staff and board are diligent in their efforts to identify methods of decreasing expenses.

CONTACTING THE FINANCIAL MANAGEMENT OF BCRSD

This financial report is designed to provide BCRSD's patrons, vendors, creditors and others interested with a general overview of BCRSD's finances and to demonstrate BCRSD's accountability for the money it receives. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Boone County Regional Sewer District, 1314 North 7th Street, Columbia, MO 65201.

BOONE COUNTY REGIONAL SEWER DISTRICT STATEMENTS OF NET POSITION DECEMBER 31, 2024 AND DECEMBER 31, 2023

	2024	2023
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 4,104,507	\$ 3,241,144
Accounts receivable, net of allowance for		
uncollectibles	286,431	310,395
Prepaid expenses	154,321	109,960
Total Current Assets	4,545,259	3,661,499
Restricted Assets:		
Investments, restricted SRF accounts	510,843	584,063
Total Restricted Assets	510,843	584,063
Noncurrent Assets:		
Lease assets, net of accumulated amortization	217,589	247,343
Capital assets, net of accumulated depreciation	28,532,073	29,746,960
Total Noncurrent Assets	28,749,662	29,994,303
TOTAL ASSETS	33,805,764	34,239,865
LIABILITIES		
Current Liabilities:		
Accounts payable	182,680	255,814
Accrued expenses	250,163	269,259
Unearned revenue	157,143	148,744
Note payable due within one year	-	20,063
Leases due within one year	56,723	56,188
Total Current Liabilities	646,709	750,068
Current Liabilities Payable from Restricted Funds:		
Revenue bonds due within one year	774,300	834,000
Total Current Liabilities Payable from Restricted Funds	774,300	834,000
Noncurrent Liabilities:		
Revenue bonds due after one year	11,754,214	12,455,100
Leases due after one year	61,022	117,734
Total Noncurrent Liabilities	11,815,236	12,572,834
TOTAL LIABILITIES	13,236,245	14,156,902
TOTAL EMBIETTES	13,230,243	14,130,702
NET POSITION		
Net investment in capital assets	16,003,559	16,407,797
Restricted but expendable for debt service	501,646	568,445
Unrestricted	4,064,314	3,106,721
TOTAL NET POSITION	\$ 20,569,519	\$ 20,082,963

BOONE COUNTY REGIONAL SEWER DISTRICT STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
OPERATING REVENUES:		
Customer fees	\$ 5,650,290	\$ 5,454,519
Miscellaneous	32,904	23,237
Total Operating Revenues	5,683,194	5,477,756
OPERATING EXPENSES:		
Personnel expenses	1,462,198	1,311,129
Materials and supplies	22,106	24,760
Dues, training and seminars	2,512	6,267
Utilities	212,765	203,609
Equipment expense	68,150	92,762
Maintenance	270,481	329,912
Wholesale treatment	1,044,231	1,031,265
Contract services	696,700	421,878
Miscellaneous	42,313	28,173
Bad debts	35,515	27,999
Depreciation and amortization	1,324,237	1,403,852
Total Operating Expenses	5,181,208	4,881,606
Operating Income	501,986	596,150
NON-OPERATING REVENUES/(EXPENSES):		
Interest income	202,775	159,189
Interest expense	(143,795)	(203,688)
Bond fees	(74,410)	(80,336)
Contributed systems		498,647
Total Non-Operating Revenues/(Expenses)	(15,430)	373,812
Increase/(Decrease) in Net Position	486,556	969,962
Net Position, Beginning of Year	20,082,963	19,113,001
Net Position, End of Year	\$ 20,569,519	\$ 20,082,963

BOONE COUNTY REGIONAL SEWER DISTRICT STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES:		
Cash provided by customer fees	\$ 5,682,653	\$ 5,451,257
Cash paid to suppliers	(2,512,268)	(2,064,191)
Cash paid to employees	(1,481,294)	(1,297,088)
Cash provided by miscellaneous income	32,904	23,237
Net Cash Provided/(Used) by Operating Activities	1,721,995	2,113,215
CASH FLOWS FROM CAPITAL AND RELATED		
FINANCING ACTIVITIES:		
Purchases of capital assets	(79,596)	(201,624)
Principal paid on bonds and capital leases	(913,440)	(907,156)
Interest paid on notes and bonds	(143,795)	(203,688)
Proceeds from the issuance of bonds and capital leases	76,614	-
Revenue bond fees	(74,410)	(80,336)
Net cash provided by/(invested in) restricted accounts	73,220	25,427
Net Cash Provided/(Used) for Capital and Related Financing Activities	(1,061,407)	(1,367,377)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Interest income	202,775	159,189
Net Cash Provided/(Used) by Investing Activities	202,775	159,189
Net Increase/(Decrease) in Cash and Cash Equivalents	863,363	905,027
Cash and Cash Equivalents, Beginning of Year	3,241,144	2,336,117
Cash and Cash Equivalents, End of Year	\$ 4,104,507	\$ 3,241,144
Supplemental schedule of non-cash capital and related financing activities:		
Contributed capital not involving cash	\$ -	\$ 498,647
Conditioned capital not involving easi	Ψ	Ψ +70,047
Reconciliation of Cash Provided By Operating Activities:		
Net income from operating activities	\$ 501,986	\$ 596,150
Adjustments to reconcile operating income to net cash		
provided by operating activities:		
Depreciation and amortization	1,324,237	1,403,852
(Increase)/decrease in accounts receivable	23,964	(5,610)
(Increase)/decrease in prepaid expenses	(44,361)	(37,611)
Increase/(decrease) in accounts payable	(73,134)	140,045
Increase/(decrease) in accrued expenses	(19,096)	14,041
Increase/(decrease) in unearned revenue	8,399	2,348
Total Adjustments	1,220,009	1,517,065
Net Cash Provided/(Used) by Operating Activities	\$ 1,721,995	\$ 2,113,215

NOTE 1: NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature and Purpose

Boone County Regional Sewer District (the "Sewer District") was formed in October 1973, to provide planning, operation and maintenance of sewage and waste treatment systems within Boone County, Missouri.

The Sewer District was formed by a county-wide vote in 1973. The operation of the Sewer District is in accordance with Chapter 204 of the Revised Statutes of Missouri. One member of the Boone County Commission is on the Board of Trustees of the Sewer District; the remaining Trustees are appointed by the Boone County Commission.

Basis of Accounting

The Sewer District is considered to be a governmental entity and is accounted for as a proprietary, enterprise fund. Enterprise funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The District first utilizes restricted resources to finance qualifying activities.

The accrual basis of accounting is used. Revenues are recorded when earned and expenses are recorded when incurred. Proprietary funds distinguish between operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in conjunction with a proprietary fund's principle ongoing operations. The principle operating revenues include sewer utility fees. Operating expenses include the cost of providing sewer utility services.

Reporting Entity

The Boone County Regional Sewer District's Board of Trustees is the basic level of government which has financial accountability and control over all activities related to the Sewer District. The Sewer District is not included in any other governmental "reporting entity" as defined by GASB pronouncements. Also, there are no component units required to be included in the Sewer District's reporting entity.

NOTE 1: NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include estimated useful lives of property and equipment and the provision for doubtful accounts. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents consist of checking and money market accounts maintained at local banks. The deposits are entirely insured by Federal depository insurance or collateralized with securities pledged by the bank in the name of the Sewer District.

For the purposes of the statement of cash flows, the Sewer District considers all investments with an original maturity of three months or less to be cash equivalents. At December 31, 2024 and 2023, all unrestricted investments were considered cash equivalents.

Capital Assets

Equipment, machinery and facilities (unit costs greater than \$5,000) are valued at actual historical cost where available and at estimated historical cost where historical cost records are not available. Depreciation is computed using the straight-line method over the estimated useful life of the asset. Land is valued at actual historical cost or fair market value if received by donation. The useful lives for machinery and equipment range from three to twenty years. The useful life of the building is thirty years.

The wastewater collection and treatment systems are capitalized at the cost of acquisition, if purchased, and at fair market value on the date of receipt if received by donation. Within each system, cost is allocated to land, collection systems, and treatment plants. The depreciation recognized on donated facilities is closed to the contributed capital account rather than retained earnings. Depreciation on collection systems and treatment plants is computed on the straight-line method over 20 to 50 years.

Compensated Absences Payable

An accrued expense has been recorded for the amount of vacation payable to employees at December 31, 2024 and 2023. Employees are entitled to receive payment for unused, accumulated vacation earned upon leaving the employment of the Sewer District.

NOTE 1: NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounts Receivable

Accounts receivable consist primarily of sewer use fees due to the Sewer District. An allowance for doubtful accounts is maintained so that the receivables are shown at their estimated net realizable value. The balance of the allowance for uncollectible accounts was \$34,585 at December 31, 2024 and \$30,055 at December 31, 2023.

Accounts Payable

Accounts payable consist primarily of amounts paid to vendors for products, services, and amounts due to the City of Columbia for wholesale treatment.

Net Position Flow Assumption

Sometimes the Sewer District will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the proprietary fund financial statements, a flow assumption must be made in the order in which the resources are considered to be applied. It is the government's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

Leases

Lessee Accounting

The District is a lessee in certain lease agreements. Lease agreements convey control of the right to use another entity's nonfinancial asset for a period of time in an exchange or exchange-like transaction.

Government-Wide and Proprietary Fund Statements

At the commencement of a lease agreement, the District recognizes a lease liability and a lease asset, unless the lease is a short-term lease or the lease agreement transfers ownership of the underlying asset. The lease liability is measured at the present value of payments expected to be made during the lease term, less any lease incentives. The lease asset is measured at the amount of the initial measurement of the lease liability, plus any payments made to the lessor at or before the commencement of the lease term and certain direct costs.

Subsequently, the lease liability is reduced as payments are made and recognized as an outflow of resources for interest on the liability. The lease asset is amortized on a straight-line basis over the shorter of the lease term or useful life of the underlying asset.

Short-term leases are defined as leases that, at the commencement of the lease term, has a maximum possible term under the lease contract of 12 months or less. Short-term lease payments are recognized as outflows of resources.

NOTE 2: CASH AND INVESTMENTS

Deposits

At December 31, 2024, the carrying values of the Sewer District's deposits were \$4,104,507 and the bank balance was \$4,189,034. At December 31, 2023, the carrying values of the Sewer District's deposits were \$3,241,144 and the bank balance was \$3,213,814. Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The Sewer District's deposit policy for custodial credit risk requires compliance with the provisions of state law. All deposits were adequately secured at December 31, 2024 and 2023.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U. S. Treasury, U. S. agencies or instrumentalities of the State of Missouri; bonds on any city having a population of not less than two thousand; county, school district or special road district of the State of Missouri; bonds of any state, tax anticipation notes issued by any first county, or a surety bond having an aggregate value at least equal to the amount of the deposits.

Investments

The Sewer District may legally invest in direct obligations of and other obligations guaranteed as to principal by the U. S. Treasury and U. S. agencies and instrumentalities; obligations guaranteed by the full faith and credit of the state of Missouri; repurchase agreement; certificates of deposit; bankers acceptances; and commercial paper.

Additionally, the Sewer District participates in the State Revolving Fund (SRF) bond issue program. Investments are maintained by the program on behalf of the Sewer District in a common investment pool. The underlying investments meet the guidelines discussed above. The maturity of the underlying investments is timed to coincide with interest and principal payment dates, every six months.

The Sewer District's investment policy states, "After assuring that an investment is legally permitted, safety of principal is the foremost consideration. In choosing individual investments in the portfolio, those investments which ensure the preservation of capital shall be deemed a higher priority than other objectives, such as a higher yield."

- Credit Risk: Credit Risk is the risk of loss due to the failure of the issuer or guarantor of a security or other investment. The District will minimize credit risk by:
 - Pre-qualifying any financial institutions, brokers/dealers, custodians or depositaries
 which the District utilizes in connection with the investment of funds covered by this
 policy.
 - . As much as possible, diversifying individual investments in the overall investment portfolio among various issuers or guarantors to mitigate potential losses from exposure to one issuer or guarantor.

NOTE 2: CASH AND INVESTMENTS (Continued)

- Interest Rate Risk: Interest Rate Risk is the risk that the market value of investments may fall due to changes in general interest rates or market conditions. The District will minimize interest rate risk by:
 - . Investing operating funds so that individual investments mature to timely meet cash requirements for ongoing operations, thereby avoiding the potential need to sell investments prior to maturity.
 - . Structuring operating reserves in shorter-term, laddered securities. Although this may result in lower overall yields, this strategy provides the ability to reinvest maturing investments, while maintaining flexibility to access investments for unforeseen events at a lower exposure to rate risk.

Concentration of credit risk. The Sewer District does not have a policy specifically related to concentration of credit risk.

Custodial credit risk - investments. For an investment, this is the risk that, in the event of the failure of the counterpart, the Sewer District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

The Sewer District had the following cash and cash equivalents at December 31, 2024 and 2023:

		Fair Value					
	Dece	mber 31, 2024	Dece	mber 31, 2023			
Deposits	\$	4,104,457	\$	3,241,094			
Cash on hand		50		50			
Total Cash and Cash Equivalents	\$	4,104,507	\$	3,241,144			

Additionally, the Sewer District has investments held in an external investment pool with the State Revolving Fund. These investments are generally short-term money market investments that are held for debt service payments and reimbursement of construction costs. These investments are classified as restricted.

NOTE 3: MANAGEMENT AGREEMENTS

The Sewer District has entered into an agreement with Boone Electric Cooperative for accounts receivable billing services. The agreement will continue until terminated by either party.

NOTE 4: CAPITAL ASSETS

The following is a summary of changes in capital assets by category for December 31, 2024:

	Balance at							Balance at
	December 31,			Cor	ntributed			December 31,
	2023	Pι	ırchases	C	Capital	Disp	osals	2024
Construction in progress	\$ 965,961	\$	68,881	\$	_	\$	-	\$ 1,034,842
Land	88,135		-		-		-	88,135
Buildings and improvements	196,035		3,534		-		-	199,569
Vehicles and equipment	1,501,701		7,181		-		-	1,508,882
Wastewater systems	44,836,173		-		_		-	44,836,173
Total Capital Assets	\$47,588,005	\$	79,596	\$	_	\$	-	47,667,601
		Der	preciation			Dier	oosals	
Less: accumulated depreciation	(17,841,045)		,294,483)			\$	-	(19,135,528)
Net Capital Assets	\$29,746,960		,,					\$28,532,073

The following is a summary of changes in capital assets by category for December 31, 2023:

		salance at cember 31, 2022	P	urchases	-	ontributed Capital	Di	sposals		salance at cember 31, 2023
Construction in progress	\$	965,961	\$	-	\$	-	\$	-	\$	965,961
Land		94,135		-		-		(6,000)		88,135
Buildings and improvements		196,035		-		_		-		196,035
Vehicles and equipment		1,294,077		207,624		-		-		1,501,701
Wastewater systems	4	4,337,526		-		498,647		-	4	4,836,173
Total Capital Assets	\$4	6,887,734	\$	207,624	\$	498,647	\$	(6,000)	4	7,588,005
Less: accumulated depreciation Net Capital Assets		6,466,947) 0,420,787		preciation 1,374,098)			Di \$	sposals -	<u> </u>	7,841,045) 9,746,960

NOTE 5: LONG-TERM DEBT

The Sewer District is obligated under various long-term debt as follows:

State Revolving Fund (SRF) Revenue Bonds

- Series 2004B bonds dated May 2004 totaling \$1,095,000 mature from January 1, 2005 to January 1, 2024. The stated interest rates vary from 2.0% to 5.25%.
- Series 2006B bonds dated November 2006 totaling \$675,000 mature from July 1, 2007 to July 1, 2026. The stated interest rates vary from 4% to 5%.
- Series 2007B bonds dated November 2007 totaling \$2,710,000 mature from January 1, 2009 to January 1, 2038. The stated interest rate is 1.5615%.

These bonds are to be repaid from sewer fees charged by the Sewer District (see also Note 10).

In conjunction with the revenue bonds, the Missouri State Environmental Improvement and Energy Resources Authority and the Missouri Department of Natural Resources (MDNR) have entered into an agreement with the Sewer District to help defray some of the interest cost associated with the revenue bond issue. As bond proceeds are used for approved projects, 70% of the amount expended is invested by the state agencies in a "reserve fund". The income earned from this investment is used to off-set the interest payable on the outstanding revenue bond issue. As principal is paid on the revenue bond issue, a portion of the reserve fund is returned to the state, so that 70% of the outstanding bond issue remains in reserve.

The Reserve Fund Balances for Series 2004B, 2006B and 2007B were transferred to a Reserve Investment Account in June of 2009 managed by MDNR. The new reserve account will operate like an escrow account for the benefit of all entities involved in the SRF program. Numerous investments are involved that will generate the interest subsidy and maintain the Reserve Funds' 70% of bonds owed balance. The interest income to offset interest expense for these series will be transferred to the Sewer District Reserve Funds in January and July. These funds will immediately be used to pay interest or transferred to MDNR to maintain the 70% balance of bond issuance owed. However, the balance of the Sewer District Reserve Funds for these series will remain at zero.

NOTE 5: LONG-TERM DEBT (Continued)

SRF Loans

The following are loans from MDNR. The interest rate is low. There is no Reserve Fund involved. The amortization of this debt issuance is estimated at this time. The actual amortization will depend on how quickly the Sewer District draws from the available debt balance.

- Direct Loan 2019 dated May 30, 2019 totaling \$1,219,000 matures from January 1, 2020 to January 1, 2040. The stated interest rate is 1.22%
- Direct Loan 2015 dated March 2015 totaling \$3,064,000 matures July 1, 2016 to January 1, 2045. The interest rate is 1.26%.
- Direct Loan 2013 dated July 2013 totaling \$12,198,000 matures from July 1, 2015 to July 1, 2044. The interest rate is 1.48%.
- Direct Loan 2012 dated May 2012 totaling \$1,208,878 matures from January 1, 2013 to July 1, 2032. The interest rate is 1.44%.
- Direct Loan 2011 dated June 2011 totaling \$438,000 matures from July 1, 2012 to July 1, 2031. The interest rate is 1.61%.
- Direct Loan 2009 debt dated December 2009 totaling \$885,270 matures from July 1, 2011 to July 1, 2030. The interest rate is 1.49%.
- Direct Loan 2023 debt dated July, 2023 totaling \$147,000 matures from July 1, 2024 to July 1, 2043. The interest rate is 1.199%.

The changes in the debt for the year ended December 31, 2024, are as follows:

	Balance at	Balance at		
	December 31,	Current	Current	December 31,
	2023	Borrowing	Repayment	2024
Obligation (A)	\$ 1,198,000	\$ -	\$ (177,000)	\$ 1,021,000
Obligation (B)	12,091,100		(660,200)	11,430,900
Total	\$ 13,289,100	\$ -	\$ (837,200)	\$ 12,451,900

NOTE 5: LONG-TERM DEBT (Continued)

The future annual debt service requirements at December 31, 2024, are as follows:

	Principal	Interest		 Total
2025	\$ 774,300	\$	178,099	\$ 952,399
2026	779,500		165,513	945,013
2027	744,900		153,782	898,682
2028	749,000		143,024	892,024
2029	754,300		132,199	886,499
2030-2034	3,357,300		509,374	3,866,674
2035-2039	2,992,600		288,544	3,281,144
2040-2044	2,402,000		95,776	2,497,776
2045	45,000		284	 45,284
Total	\$ 12,598,900	\$	1,666,595	\$ 14,265,495

The changes in the debt for the year ended December 31, 2023 are as follows:

]	Balance at						Balance at
	De	ecember 31,	31, Current		Current		December 31,	
		2022	Borrowing		Repayment		2023	
Obligation (A)	\$	1,370,000	\$	_	\$	(172,000)	\$	1,198,000
Obligation (B)		12,744,200		-		(653,100)		12,091,100
Obligation (C)		7,000		_		(7,000)		_
Total	\$	14,121,200	\$	-	\$	(832,100)	\$	13,289,100

The future annual debt service requirements at December 31, 2023 (assuming full draw of \$147,000 on the 2023 issue), are as follows:

	Principal	Interest	Total		
2024	\$ 837,200	\$ 190,248	\$ 1,027,448		
2025	774,300	178,099	952,399		
2026	779,500	165,513	945,013		
2027	744,900	153,782	898,682		
2028	749,000	143,024	892,024		
2029-2033	3,504,400	557,926	4,062,326		
2034-2038	3,052,600	331,505	3,384,105		
2039-2043	2,489,200	130,959	2,620,159		
2044-2045	 505,000	5,786	510,786		
Total	\$ 13,436,100	\$ 1,856,842	\$ 15,292,942		

NOTE 5: LONG-TERM DEBT (Continued)

The interest to be paid has not been reduced for expected interest earnings of the "reserve fund", as discussed above.

On December 3, 2019, the District entered into a note payable agreement for the purchase of equipment. The note requires annual payments of \$20,593.52 until December 5, 2024 at an interest rate of 2.60%. The note was paid in full in 2024.

On November 18, 2021, the District entered into a lease agreement for the purchase of equipment. The lease requires annual payments of \$54,770.34 until December 1, 2026 at an interest rate of 1%.

The future annual debt service requirements of the note at December 31, 2024 are as follows:

	F	Principal	Interest		Total	
2025	\$	53,693	\$	1,078	\$	54,771
2026		54,229		541		54,770
Total	\$	107,922	\$	1,619	\$	109,541

Principal and interest payments made in 2024 were \$53,158 and \$1,613, respectively.

The leased asset activity for fiscal year ended December 31, 2024 is as follows:

	В	alance at		Balance at			
	December 31,				December 31,		
	2023		Additions		2024		
Leased assets	\$	266,048	\$	-	\$	266,048	
Less accumulated amortization		(31,039)		(26,605)		(57,644)	
Leased assets, net of accumulated amortization	\$	235,009	\$	(26,605)	\$	208,404	

The future annual debt service requirements at December 31, 2023 are as follows:

	P	rincipal	Interest		Total	
2024	\$	53,158	\$	1,613	\$	54,771
2025		53,693		1,078		54,771
2026		54,229		541		54,770
Total	\$	161,080	\$	3,232	\$	164,312

Principal and interest payments made in 2023 were \$52,636 and \$2,134, respectively.

NOTE 5: LONG-TERM DEBT (Continued)

The leased asset activity for fiscal year ended December 31, 2023 is as follows:

	В	alance at	В	alance at		
	December 31,				De	cember 31,
	2022		Additions			2023
Leased assets	\$	266,048	\$	-	\$	266,048
Less accumulated amortization		(4,434)		(26,605)		(31,039)
Leased assets, net of accumulated amortization	\$	261,614	\$	(26,605)	\$	235,009

On November 25, 2022, the District entered into a lease agreement for the purchase of a copier. The lease requires monthly payments of \$290 until November 30, 2027 at an undisclosed interest rate.

The future annual debt service requirements of the note at December 31, 2024 are as follows:

	Pri	rincipal Interest		Total		
2025	\$	3,155	\$	326	\$	3,481
2026		3,284		196		3,480
2027		3,126		65		3,191
Total	\$	9,565	\$	587	\$	10,152

The lease agreement charges a variable fee for additional copies over a specific threshold. The potential additional fees were not included in the measurement of the lease liability. The leased asset activity for fiscal year ended December 31, 2024 is as follows:

	Ba	lance at		Balance at			
	December 31,				December 31,		
	2023		Additions		2024		
Leased assets	\$	15,746	\$	-	\$	15,746	
Less accumulated amortization		(3,411)		(3,150)		(6,561)	
Leased assets, net of accumulated amortization	\$	12,335	\$	(3,150)	\$	9,185	

NOTE 5: LONG-TERM DEBT (Continued)

The future annual debt service requirements at December 31, 2023 are as follows:

	I	Principal	 Interest	Total		
2024	\$	3,030	\$ 449	\$	3,479	
2025		3,155	326		3,481	
2026		3,284	196		3,480	
2027		3,373	65		3,438	
Total	\$	12,842	\$ 1,036	\$	13,878	

The lease agreement charges a variable fee for additional copies over a specific threshold. The potential additional fees are not included in the measurement of the lease liability.

The leased asset activity for fiscal year ended December 31, 2023 is as follows:

	Ba	lance at			Ва	alance at
	December 31,				December 31,	
	2022		Additions		2023	
Leased assets	\$	15,746	\$	-	\$	15,746
Less accumulated amortization		(262)		(3,149)		(3,411)
Leased assets, net of accumulated amortization	\$	15,484	\$	(3,149)	\$	12,335

NOTE 6: RESTRICTED NET POSITION

The bond agent, or the Sewer District, held funds of the Sewer District in accounts required by the SRF bond agreement at December 31, 2024 and 2023 as follows:

	2024	2023		
Bond Agent Accounts:	_			
Principal Fund	\$ 88,554	\$	159,408	
Interest Fund	5,782		6,986	
Direct principal	335,498		330,581	
Direct interest	81,004		87,082	
Direct Debt Service Fund	6		6	
Total Restricted Assets	510,844		584,063	
Less: taxes and interest payable	(9,198)		(15,618)	
Restricted Net Position	\$ 501,646	\$	568,445	

NOTE 7: EMPLOYEE BENEFITS

The Sewer District provides a defined contribution pension plan for eligible employees. The Sewer District does not maintain custody of the accounts created by the related contributions and accordingly, only the related expense of the contributions is included in these financial statements. The expense recognized by the Sewer District related to the defined contribution pension plan was \$70,737 for the year ended December 31, 2024 and \$56,573 for the year ended December 31, 2023.

NOTE 8: COMMITMENTS

The Sewer District has entered into various agreements for the construction, management and maintenance of various publicly and privately constructed sewage systems throughout Boone County. These agreements are within the normal operating scope of the Sewer District and serve to protect the Sewer District's interest in sewage treatment and collection. At December 31, 2007, the Sewer District began implementation of a comprehensive improvement and construction plan totaling \$21,784,476.

In November 1997, November 2003 and April 2008, the voters of Boone County approved \$3,800,000, \$3,850,000 and \$21,000,000, respectively, in revenue bond issues. The bond proceeds are to be used to finance sewer system improvements. At December 31, 2023, \$25,652,797 and at December 31, 2022, \$25,652,797 of the bonds have been issued (Note 5). The remaining bonds are scheduled to be issued in accordance with the construction plan(s) of the Sewer District.

NOTE 9: LITIGATION AND RISK MANAGEMENT

The Sewer District is exposed to various risks of loss (arising from liability and regulatory actions) related to certain aspects of the Sewer District's operations. These legal proceedings are not likely to have a material adverse impact on the funds of the Sewer District. Significant losses are covered by commercial insurance. There have been no significant reductions in insurance coverage. Settlement amounts related to liability or regulatory action, if any, have not exceeded insurance coverage for the current year or the prior year.

NOTE 10: PLEDGED REVENUES

2024

The Sewer District has pledged future revenues, net of operating expenses, to repay bonds and leases that were issued for the purpose of sewer system improvements and equipment. The bonds and leases are payable from net revenues through 2045. Annual principal and interest payments in 2024 on the bonds and leases required 52% of net revenues. Principal and interest paid for the 2024 year was \$1,057,235. Total net revenues for the current year were \$2,028,998. The total principal and interest remaining to be paid on the bonds and leases is \$14,385,188.

2023

The Sewer District has pledged future revenues, net of operating expenses, to repay bonds and leases that were issued for the purpose of sewer system improvements and equipment. The bonds and leases are payable from net revenues through 2045. Annual principal and interest payments in 2023 on the bonds and leases required 51% of net revenues. Principal and interest paid for the 2023 year was \$1,098,491. Total net revenues for the current year were \$2,159,191. The total principal and interest remaining to be paid on the bonds and leases is \$15,491,725.

NOTE 11: CONSIDERATION OF SUBSEQUENT EVENTS

Subsequent events have been evaluated through June 20, 2025, which is the date the financial statements are available to be issued. No events requiring disclosure were identified as a result of this evaluation.

SUPPLEMENTARY INFORMATION

BOONE COUNTY REGIONAL SEWER DISTRICT SCHEDULES OF DEBT SERVICE COVERAGE FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024		2023	
Customer fees	\$	5,650,290	\$	5,454,519
Interest income		202,775		159,189
Adjusted Operating Revenue		5,853,065		5,613,708
Operating expenses		5,181,208		4,881,606
Less: Depreciation and Amortization		(1,324,237)		(1,403,852)
Adjusted Operating Expenses		3,856,971		3,477,754
Operating income available for				
debt service		1,996,094		2,135,954
SRF principal/interest paid in current year		1,029,966		1,033,212
Debt service coverage		194%		207%

Bond covenants require the District maintain a debt service coverage ratio of 110%. The District is in compliance with bond requirements for the years ended December 31, 2024 and 2023.

COMPLIANCE AND INTERNAL CONTROLS



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

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To the Board of Trustees Boone County Regional Sewer District Columbia, Missouri

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We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States financial statements of the business-type activities of Boone County Regional Sewer District, as of and for the years ended December 31, 2024 and 2023, and the related notes to the financial statements, which collectively comprise Boone County Regional Sewer District's basic financial statements, and have issued our report thereon dated June 20, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audits of the financial statements, we considered Boone County Regional Sewer District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Boone County Regional Sewer District's internal control. Accordingly, we do not express an opinion on the effectiveness of Boone County Regional Sewer District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audits we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify a certain deficiency in internal control, described in the accompanying schedule of findings and responses that we consider to be a significant deficiency.

• 2024 & 2023-001 – Segregation of Duties

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Boone County Regional Sewer District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audits, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Boone County Regional Sewer District's Response to Finding

Boone County Regional Sewer District's response to the finding identified in our audits is described in the accompanying schedule of findings and responses. Boone County Regional Sewer District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

June 20, 2025

Gerding, Korte & Chitwood, P.C. Certified Public Accountants Boonville, Missouri

Gerding, Kirto + Clutweed, P.C.

BOONE COUNTY REGIONAL SEWER DISTRICT SCHEDULE OF FINDINGS AND RESPONSES YEARS ENDED DECEMBER 31, 2024 AND 2023

2024 & 2023-001 Accounting Personnel

Criteria: Proper segregation of duties reduces the risk of errors and fraud and is an

important internal control.

Condition: The District does not have enough accounting personnel to properly segregate

duties.

Context: During our audit we reviewed District policies and procedures and determined

adequate segregation of duties did not exist.

Effect: A small number of employees perform several accounting duties.

Cause: The District does not have the financial resources to hire enough personnel to

segregate duties.

Recommendation: The District should segregate duties wherever possible and implement other

controls to compensate for the lack of segregation of duties.

Views of Responsible Officials & Planned Corrective Actions:

BCRSD has seen the turnover in the General Manager position through two Executive Directors during this timeframe: Tom Ratermann, Joe Foster and Jesse Stephens, the current Interim Executive Director. There has been some turnover in the Operations & Management staff as well as in the Administrative department. This turnover has been due to length of term of employment of some of the staff, retirement, health issues and career movement. New hires have successfully been hired within our current wage scales; however, we continually monitor performance, wage scales and benefits to make sure our retention rates are stable and improving.

Internal controls are being reviewed with staff transitions in 2025.

BOONE COUNTY REGIONAL SEWER DISTRICT SCHEDULE OF FINDINGS AND RESPONSES (CONT'D) YEARS ENDED DECEMBER 31, 2024 AND 2023

Two Administrative Assistant positions have new staff members and a 3rd will be added for general support when the billing transition takes place. The Manager of Finance & HR position remains the same with some additional duties and has taken on the supervisor role for the Administrative Assistant positions in August 2024. These previously reported to Tom Raterman, General Manager. Due to change and transition, the internal controls are being managed through a new process. With the assistance of a Finance & Human Resources strategic plan and a fluid workflow chart for the administrative positions, the responsibility chart provides clear guidance and will continuously be updated to focus on employee strengths and identify areas of weakness.

Our financial software and banking applications are being utilized more efficiently and strategically to provide a system of checks and balances and to utilize the offered tools timely and accurately to approve and review transactions. This is a work in progress.

As the Manager of Finance & HR, with the BCRSD staff turnover in 2024-2025, I found myself consistently running behind on tasks with additional tasks being added. Change was and is necessary. Plans have been, and are being, put into place to prevent gaps in timely reporting and completion of responsibilities. One solution is the addition of a 3rd general assistant and having Standard Operating Procedures developed and maintained for each position. Some smaller duties are being consolidated and moved to the administrative position currently assigned to that area. A/P management duties are being consolidated as are responsibilities related to customer service and billing.

These changes are a natural transition into a new billing software and process. Over the next two years, BCRSD will be transitioning their IT solutions, billing and customer service process to an in-house department, slowly separating from Boone Electric Cooperative's management of these activities. The change stems from cybersecurity concerns with Boone Electric and Boone Electric desiring to focus on their core objectives. This will be a positive transition and relationships with all partners will remain in good standing. Agreements for assistance with Boone Electric and associated water districts will be updated to reflect BCRSD needs for information and water usage rates. We expect this to create many efficiencies in the customer service and billing process and possibly save the district customers money.