

PROPOSED 2023 Budget Criteria

REVENUE

1. User Fees - At this time an increase in fees is not recommended. Staff will reevaluate after the first quarter of 2023. User rate increases may require a revision prior to July 1st which is when an increase would take effect.
2. This budget assumes .5% increase in customers. Customer growth in 2022 is approximately 1%.
3. In July of 2022, the 2007B, 2013, and 2015 SRF loans were refinanced to extend the life of the loan, and amended to allow for the creation of a Budget Stabilization Fund. The contribution to this fund is to be determined by the Board of Trustees annually.
4. A detailed review of the current pressurized system rates is planned for 2023.
 - a. The addition of QuickBooks Time Keeping along with an inventory tracking spreadsheet, will increase the accuracy of the data used to review employee hours spent, and the number of pumps used at each location.

EXPENSES

PERSONNEL

1. No additional staff recommended for 2023.
2. Wages – To retain and attract qualified dependable employees.
 - a. Proposed Wage Scale Review in 2023
 - b. Proposed 6% COLA and 2% Merit Pool – Proposed cost of approximately \$66,000 annually
 - CPI (Consumer Price Index) for the 1st half of 2022 is 8.3%
 - Social Security Increase for 2023 is 8.7%
 - Proposal is comparable to other local, and industry entities surveyed.
3. Possible Promotions
 - 2 Wastewater Treatment Plant and Equipment Operators upgrading to higher license:
 - 5% hourly increase at time of promotion from \$21.06 to \$22.11
 - 5% hourly increase at time of promotion from \$27.69 to \$29.07
 - 1 Equipment Operator promotion to WWTP/E:
 - 5% increase at time of promotion from \$19.67 to \$20.01
4. Insurance - Through Naught-Naught Insurance Agency, based on preliminary numbers:
 - a. Health – Current Anthem plan has a 3.2% increase, approximately \$555.00/month.
 - 2 staff members will be at a higher premium due to a 5th year birthday, which takes the total percentage to 4.9 and is included in the monthly total.
 - A comparison between the current plan, the renewal plan, and an option for United Healthcare is attached. An additional quote from Anthem Chamber is in process.
 - b. Dental - Principal 0% increase
 - c. Life - Principal 0% Increase
 - d. LTD - Principal 0% increase

OPERATIONS

1. Wholesale treatment
 - a. This budget does not assume an increase in the wholesale rate.
 - b. City rates are not currently scheduled to increase in 2023.
2. New Service Contracts – Monthly
 - a. City of Ashland added in July of 2022
 - b. Village of Renick added in September of 2022

3. Existing Service Contracts – Monthly
 - a. City of Hartsburg
 - b. City of Rocheport (billing for trash)
 - c. City of Sturgeon

CONTRACTUAL/OUTSIDE SERVICES

1. Central Power – Generator Services \$12,000
2. Convergence Accounting – \$20,000 (\$150/hour approx. 8-12 hrs/month)
3. Columbia Landcare (Mowing) - \$36,000
4. Engineering - includes \$10,000 for miscellaneous needs
5. Financial Consulting - \$15,000 for miscellaneous needs
6. Legal Fees - \$100,000
7. Mapping/GIS ongoing additions and training - \$30,000

MISCELLANEOUS

1. Headquarters budget includes a contingency fund of \$18,500 to cover unforeseen repairs or replacement.
2. Replace Vehicles & Equipment \$411,500
 - a. Four pick-up trucks (Update if any purchased in 2022)
 - b. Replace F-550 for the crane
 - c. Replace 18.5' X 8' flatbed trailer
 - d. Purchase 6" trash pump
3. Systems Repairs and Maintenance includes a contingency budget for back up rehabilitation of \$24,000.
4. A general contingency fund of \$50,000 is included in this budget.

OTHER EXPENSE – Cash or Lease Purchase

1. Loss on Assets include the cost to close Rollingwood WWTP. Carried over from 2022 budget.
2. Headquarters Roof Repair
3. Wage Benefit Survey
4. Area-wide Management Plan

DEBT SERVICE

1. Proposed construction carried over from 2022
 - a. Rollingwood WWTP closure by way of connection to Midway Crossings WWTP. Staff received an updated approval for an MDNR Water Quality Incentive Grant to fund 60% of the project instead of 50%:
 - 40% Loan through SRF - \$200,730
 - 60% Incentive Grant - \$301,095
2. Proposed construction for 2023
 - b. Highfield Acres lagoon closure by way of connection to the City of Columbia's wastewater collection and treatment system.
 - 40% Loan through SRF – \$107,312
 - 60% Incentive Grant - \$160,968

CAPITAL ADDITIONS - Cash or Lease Purchase

These items are carry overs from 2022.

1. Brookfield Estates
2. Waters Edge

DRAFT 2023 OPERATING BUDGET

Income/Expense	FY 2021	Jan - Sept 2022	Projected Yr End 2022	2022 Budget	2023 Budget	% Change
INCOME						
401000 · Customer Fees	5,001,416	3,903,782	5,204,763	5,009,522	5,301,339	
415000 · Interest Income	6,583	25,183	33,578	3,504	16,500	
498000 · Miscellaneous Income	97,922	14,969	14,969	0	0	
Total Income	5,105,920	3,943,935	5,253,310	5,013,026	5,317,839	6.1%
EXPENSE						
501000 · Personnel Expenses	1,088,316	908,182	1,201,713	1,279,557	1,371,026	
520000 · Materials & Supplies	8,701	6,544	8,726	9,000	9,500	
530000 · Bond Issuance Expense	89,380	83,178	83,178	96,541	78,430	
540000 · Dues, Training, Seminars	9,977	10,405	13,874	13,980	13,980	
545000 · Utilities	196,597	148,768	198,357	199,300	221,300	
550000 · Equipment Expenses	59,958	60,580	80,774	63,800	86,700	
550700 · Systems Repairs & Maintenance	272,014	284,518	379,358	323,500	338,500	
551000 · Wholesale Treatment	1,015,415	768,289	1,024,386	1,045,622	1,050,850	
552000 · Headquarters Repair & Maint	39	6,520	8,693	18,500	18,500	
560000 · Contractual Services	421,875	337,260	426,960	454,570	472,500	
565000 · Miscellaneous	19,418	15,885	19,692	70,925	73,625	
566000 · Bad Debt Write Off	25,860	0	33,707	35,000	35,000	
580000 · Depreciation	1,320,323	997,816	1,330,421	1,428,607	1,500,466	
585000 · Interest Expense	126,605	183,964	237,237	192,193	215,901	
Total Expense	4,654,477	3,811,911	5,047,074	5,231,096	5,486,277	4.9%
Net Ordinary Income	451,443	132,024	206,236	(218,070)	(168,438)	
Other Income/Expense						
750000 · Non-Operating Income	0	0	0	0	6,000	
850000 · Other Expenses	0	0	0	13,000	13,000	
Net Other Income/Expense	0	0	0	13,000	7,000	
Net Income	451,443	132,024	206,236	(231,070)	(175,438)	

DRAFT 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal Year 2021	Jan - Sept 2022	Projected Year End 2022	2022 Budget	2023 Budget	% Change
INCOME						
401000 · Customer Fees						
401100 · User Fees	4,848,970	3,730,716	4,974,288	4,869,216	4,999,159	0.5%
401200 · Late Penalty Charge	17,383	13,637	18,182	18,306	19,091	
401300 · Connection Fees	75,964	49,075	65,433	60,000	60,000	
401400 · Inspection Fees	7,840	4,270	5,693	4,000	4,000	
401500 · Contracted Services	31,673	841	841	58,000		
401501 Service Calls	19,585	23,784	31,712		30,000	
401505 C/S Hartsburg		8,377	11,170		11,170	
401506 C/S Rocheport Billing		1,278	1,703		1,700	
401510 C/S Sturgeon		31,337	41,783		41,783	
401520 C/S Ashland		40,467	53,957		121,402	
401530 C/S Renick		1,086	3,258		13,034	
Total 401500- Contracted Services	51,258	106,085	141,166	58,000	219,089	277.7%
Total 401000 · Customer Fees	5,001,416	3,903,782	5,204,763	5,009,522	5,301,339	5.8%
415000 · Interest Income						
415300 · Interest Inc-MMkt	3,314	22,762	30,349	3,084	15,000	
415500 · Interest Inc-Cking	343	1,580	2,106	420	500	
415700 · Interest Inc-SRF	2,926	841	1,122	-	1,000	
Total 415000 · Interest Income	6,583	25,183	33,578	3,504	16,500	370.9%
498000 · Miscellaneous Income	97,922	14,969	14,969	-	-	
TOTAL INCOME	5,105,920	3,943,935	5,253,310	5,013,026	5,317,839	6.1%
EXPENSE						
501000 · Personnel Expenses						
501110 · Salary - Administrative	264,211	212,345	275,076	295,575	351,946	
501120 · Overtime - Administrative	2,661	3,897	4,947	4,434	8,799	
501210 · Salary - Operations	504,483	423,026	570,256	607,110	609,718	
501220 · Overtime - Operations	32,075	29,394	32,394	30,356	30,486	
501230 · Standby Compensation	24,073	17,612	23,188	22,060	22,060	
501235 · Shift Differential	1,272	936	1,224	1,250	1,250	
501240 · Salary - Temporary	-	-	-	5,000	5,000	
501300 · Uniform - Safety Shoes	1,990	5,013	6,684	10,900	10,000	
501400 · FICA - Employer	67,883	56,319	75,092	76,525	82,170	
501500 · Worker's Compensation	20,994	22,704	30,272	24,100	33,664	
501600 · Medical Insurance	98,791	80,434	107,246	127,143	130,506	
501650 · Life Insurance	1,530	1,209	1,611	1,860	1,860	
501700 · Dental Insurance	6,128	5,309	7,079	5,725	5,725	
501800 · Long Term Disability	3,198	2,604	3,473	3,822	3,822	
501900 · Retirement - BCRSD Contribution	58,472	47,379	63,171	62,847	73,170	
502100 · Employee Assistance Program	55	0	0	250	250	
502200 · Safety Incentive Expense	500	0	0	600	600	
Total 501000 · Personnel Expenses	1,088,316	908,182	1,201,713	1,279,557	1,371,026	7.1%
520000 · Materials & Supplies						
520100 · Postage	4,186	3,120	4,160	3,500	4,000	

DRAFT 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal Year 2021	Jan - Sept 2022	Projected Year End 2022	2022 Budget	2023 Budget	% Change
520300 · Office Supplies	4,032	1,914	2,553	3,500	3,500	
520600 · Printing & Duplicating	24	1,299	1,732	1,000	1,000	
520900 · Computer Supplies	459	211	281	1,000	1,000	
Total 520000 · Materials & Supplies	8,701	6,544	8,726	9,000	9,500	5.6%
530000 · Bond Issuance & Admin Fees						
532000 · SRF Bond Issuance Exp S&D	89,338	83,139	83,139	96,495	78,395	
535000 · Rocheport Loan Admin Fee	42	39	39	46	35	
Total 530000 · Bond Issuance & Admin Fees	89,380	83,178	83,178	96,541	78,430	-18.8%
540000 · Dues, Training, Seminars						
540200 · Dues	4,264	3,837	5,115	5,380	5,380	
540400 · Seminars	0	962	1,283	5,000	5,000	
540600 · Training	5,713	6,569	8,758	8,600	8,600	
Total 540000 · Dues, Training, Seminars	9,977	10,405	13,874	13,980	13,980	0.0%
545000 · Utilities						
545100 · Telephone						
545110 - Cellular & Paging Monthly Fees	1,909	11,631	15,508	9,000	16,000	
545115 - Cell Phones, iPads, Pagers	11,329	2,326	3,102	2,000	3,500	
545120 - Land Lines - Office & Alarms	14,113	10,203	13,603	13,000	13,000	
545130 - Facility Alarm Fees	5,523	5,078	6,771	5,500	7,000	
545140 - Rocky Fork WWTP Internet	1,319	935	1,246	1,250	1,250	
Total 545100 - Telephone/Alarm Monthly Fees	34,193	30,173	40,231	30,750	40,750	
545200 · Utilities Systems						
545201 · Systems Electric	147,750	108,740	144,987	155,000	165,000	
545203 · Systems Natural Gas	4,529	3,818	5,090	3,500	5,500	
545205 · Systems - Water	3,275	1,400	1,867	2,500	2,500	
545210 · Systems - Trash	1,418	423	564	850	850	
Total 545200 · Utilities Systems	156,971	114,381	152,508	161,850	173,850	
545500 · Utilities Building						
545501 · Building - Electric	2,524	1,727	2,303	2,650	2,650	
545505 · Building - Water & Sewer	495	335	447	500	500	
545507 · Building Trash	1,519	1,139	1,519	1,550	1,550	
545509 · Building - Natural Gas	894	1,012	1,350	2,000	2,000	
Total 545500 · Utilities Building	5,433	4,214	5,619	6,700	6,700	
Total 545000 · Utilities	196,597	148,768	198,357	199,300	221,300	11.0%
550000 · Equipment Expenses						
550100 · Gasoline	35,918	33,025	44,034	38,500	45,000	
550300 · Mileage	19	62	82	300	200	
550400 · Vehicle & Equip Repairs & Maint	24,020	23,987	31,983	25,000	35,000	
550500 · Computer Repairs & Maintenance		3,506	4,675		6,500	
Total 550000 · Equipment Expenses	59,958	60,580	80,774	63,800	86,700	35.9%
550700 · Systems Repairs and Maintenance						
550705 · Shop Supplies	9,952	5,702	7,602	12,000	12,000	
550710 · Treatment Costs						
550711 · Equipment Rental WWTP	4,285	1,370	1,826	2,500	2,500	

DRAFT 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal Year 2021	Jan - Sept 2022	Projected Year End 2022	2022 Budget	2023 Budget	% Change
550713 · Lab Supplies	5,201	7,752	10,336	7,500	7,500	
550714 · Chemicals	2,807	2,855	3,807	4,500	4,500	
550715 · Sludge Disposal	46,320	143,924	191,899	50,000	50,000	
550720 Sludge Dewatering Supplies		14,996	19,995		15,000	
Total 550715 - Sludge Disposal	46,320	158,920	211,894	50,000	65,000	
550716 · Lab Analysis	9,765	8,100	10,799	12,000	12,000	
550718 · Equipment Replacemnt-treatmnt	34,067	27,996	37,328	60,000	60,000	
550719 · Construction & Materials -Trtmt	5,557	8,830	11,774	6,000	6,000	
Total 550710 · Treatment Costs	108,002	215,823	287,764	142,500	157,500	
550750 · Collection Systems						
550751 · Equipment Rental Collection	1,667	1,641	2,187	5,000	5,000	
550753 · Locates - MO One Call	3,699	3,880	5,173	5,000	5,000	
550754 · Pressurized System Parts	94,558	29,903	39,871	85,000	85,000	
550756 · Equipment Replcmnt Collection	34,568	17,173	22,898	30,000	30,000	
550758 · Construction & Mat-Collection	17,063	10,397	13,863	20,000	20,000	
550759 · Back-up Rehabilitation	2,505	-	-	24,000	24,000	
Total 550750 · Collection Systems	154,059	62,994	83,992	169,000	169,000	
Total 550700 · Systems Repairs and Maintenance	272,014	284,518	379,358	323,500	338,500	4.6%
551000 · Wholesale Treatment	1,015,415	768,289	1,024,386	1,045,622	1,050,850	0.5%
552000 · Headquarters Repair & Maint	39	6,520	8,693	18,500	18,500	0.0%
560000 · Contractual Services						
560100 · Insurance	45,602	39,375	52,500	48,000	55,000	
560300 · Legal Fees						
560310 - Legal Fees General Counsel	51,605	53,325	71,100	114,000	100,000	
560320 - Legal Fees - Other	113,585	29,122	38,830	50,000	50,000	
Total 560300 · Legal Fees	165,190	82,447	109,930	164,000	150,000	
560500 · Engineering & Surveys	20,806	3,156	4,208	21,500	21,500	
560700 · Outside Services	5,679	58,264	58,264	6,300	6,300	
560900 · Land Rent	100	100	100	100	100	
561500 · Equipment Service Contracts	16,190	14,235	18,980	18,000	20,000	
561700 · Audit	9,350	9,800	9,800	9,800	10,500	
561900 · Answering Service	2,448	1,694	2,258	3,100	3,100	
562100 · Temporary Labor Services	-	-	-	5,000	5,000	
562200 · Management Contract - County	4,531	4,168	5,558	5,000	6,000	
562300 · Computer Billing Services BEC	93,156	71,058	94,744	78,770	85,000	
562400 · Contract Services - GIS Development	7,741	12,806	17,074	30,000	30,000	
562500 - Contract Services - Financial Consult	18,811	8,535	11,380	25,000	40,000	
562700 - Mowing Contract	32,272	31,624	42,165	40,000	40,000	
Total 560000 · Contractual Services	421,875	337,260	426,960	454,570	472,500	3.9%
565000 · Miscellaneous Expense						
565100 · Public Notices	166	135	180	2,000	1,000	
565200 · DNR Connection Fee	5,494	5,616	6,000	5,500	6,000	
565300 · Recording and Permit Fees	2,201	1,312	1,749	2,500	2,500	
565400 · Annual Meeting	275	-	-	150	150	

DRAFT 2023 BCRSD OPERATING BUDGET

INCOME/EXPENSE	Fiscal Year 2021	Jan - Sept 2022	Projected Year End 2022	2022 Budget	2023 Budget	% Change
565500 · Subscriptions	974	818	1,091	1,100	1,100	
565600 · Newsletter Printed	6,951	3,916	5,222	5,000	5,000	
565601 - Newsletter Digital	76	125	167	175	175	
565700 · Administrative Expense	1,861	2,694	3,593	3,000	3,500	
565750 - Accounting Software					2,500	
565800 · Contingency & Election	-	-	-	50,000	50,000	
565900 · Bank Service Charges	1,419	1,268	1,690	1,500	1,700	
Total 565000 · Miscellaneous Expense	19,418	15,885	19,692	70,925	73,625	3.8%
566000 · Bad Debt Write Off	25,860	0	33,707	35,000	35,000	0.0%
580000 · Depreciation						
580200 · Depreciation-Furniture & Fix	4,164	2,170	2,894	6,356	3,894	
580300 · Depreciation-Mach & Equip	30,082	18,104	24,138	62,602	50,743	
580500 · Depreciation-Bldg Add	1,133	850	1,133	1,133	1,713	
580600 · Depreciation-Vehicles	42,690	25,820	34,427	50,976	80,802	
580700 · Depreciation-Trmnt Plants	607,906	472,805	630,406	671,656	725,406	
580800 · Depreciation-Collection Systems	634,348	478,067	637,422	635,884	637,907	
Total 580000 · Depreciation	1,320,323	997,816	1,330,421	1,428,607	1,500,466	5.0%
585000 · Interest Expense						
585200 - Lease Purchase Int Exp	2,030	-	4,256	4,256	3,098	
585300 - Rocheport Loan Inter Exp	136	65	65	130	120	
585500 · SRF Interest Expense	124,439	183,899	232,915	187,807	212,683	
Total 585000 · Interest Expense	126,605	183,964	237,237	192,193	215,901	12.3%
TOTAL EXPENSE	4,654,477	3,811,911	5,047,074	5,231,095	5,486,277	4.9%
NET OPERATING INCOME	451,443	132,024	206,236	(218,069)	(168,438)	
OTHER INCOME/EXPENSE						
750000 · Non-Operating Income						
750200 · Sale of Real Estate	-	-	-	-	6,000	
Total 750000 - Non-Operating Income	-	-	-	-	6,000	
850000 · Other Expenses						
852000 · Loss on Demolition of Plant	-	-	-	13,000	13,000	
853000 · Gain/Loss on Machinery & Equip	-	-	-	-	-	
Total 850000 - Other Expenses	-	-	-	13,000	13,000	
NET INCOME	451,443	132,024	206,236	(231,069)	(175,438)	

2023 CAPITAL ADDITIONS AND IMPROVEMENTS

CAPITAL ADDITIONS Funded by Cash or Lease Purchase

Replace 18.5 Foot Dovetail Trailer	\$	9,500
4" Pump	\$	58,000
4 Pick-up Truck Replacements	\$	179,000
Replace 1 Ton Crane Truck Chasis	\$	165,000
	\$	411,500

CAPITAL IMPROVEMENTS Funded by Cash or Lease Purchase

Brookfield Estates/Oak Hill (Cash)	\$	177,750
Waters's Edge	\$	608,982
	\$	786,732

Total Capital Improvements (Cash or Lease Purchase)	\$	1,198,232
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ENGINEERING DESIGN (Reimbursed when project is funded)

Rollingwood Pump Station & WWTP Closure	\$	30,000
Highfield Acres	\$	57,630
	\$	87,630

EASEMENT ACQUISITION (None Planned for 2023)	\$	-
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Total Reimbursables	\$	87,630
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Net Cash/Lease Purchase and Reimbursables	\$	1,110,602
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SRF PROJECTS

Rollingwood Pump Station & WWTP Closure (40% Loan)	\$	200,730.00
Rollingwood Pump Station & WWTP Closure (60% Grant)	\$	301,095.00
Highfield Acres Lagoon Closure (40% Loan)	\$	107,312.00
Highfield Acres Lagoon Closure (60% Grant)	\$	160,968.00
	\$	770,105.00

Total Capital Improvements Funded by Loans	\$	308,042
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Total Capital Improvements Funded by Grants	\$	462,063
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TOTAL CAPITAL ADDITIONS & IMPROVEMENTS	\$	1,880,707
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2023 CASH FLOW

	Beginning Balance	\$ 1,459,488
REVENUE		\$ 5,317,839
EXPENSES (LESS DEP & INT)		\$ (3,769,911)
DEBT SERVICE PAYMENT		\$ (1,237,535)
CAPITAL ADDITIONS		\$ (411,500)
CAPITAL IMPROVEMENTS		
Capital Improvements Rehab & Purchase	\$	(964,482)
Design	\$	(87,630)
Easement Acquisition	\$	-
Design Expense Recovered at Closing	\$	87,630
BORROWED FUNDS (Short Term/Lease Purchase)	\$	786,732
BORROWED FUNDS (Long Term)	\$	308,042
	End Balance	\$ 1,488,674
	Add/Loss	\$ 29,186

2023 BONDING AUTHORITY

Total Bonding Authority Approved by Voters \$ 28,650,000

SUMMARY OF SRF BOND CLOSINGS

1998	Clearview WWTP	\$	595,000
2000	Clearview, Gregory Hts, Fairway LS, SRK, Bearfield	\$	1,090,000
2002	Shaw WWTP, Walnut Brook Interceptor	\$	360,000
2004	Prairie Meadows, H-21 Improvements	\$	1,095,000
2006	Prairie Meadows, El Chap Ext, Sunrise Estates Evaluation	\$	675,000
2007	Clearview PS Intrcpt, SE Rehab, Eagle Knoll UV, El Chap Intrcpt, S Fork Intrcpt, Rocky Fork Design, Rayfield PS	\$	2,710,000
2009	Rollingwood Closure, Meadow Village WRF, Concorde Est Ext, SE PS Intrcpt, Sugar Tree Intrcpt - ARRA Grant	\$	885,270
2011	University and Arrowhead Lake Estates Interceptor Rayfield Interceptor & PS, Fairway Meadows E & Shaw	\$	438,000
2012	Intercpt Des & Const	\$	1,208,878
2013	Rocky Fork WRF & Hwy HH Connection to City of Columbia	\$	12,198,000
2015	El Rey, Spring Park, Sunrise Estates, Westwood Meadows, Rocky Fork	\$	3,064,000
2019	Lee Heights & Oberlin Valley	\$	1,104,351
	Total Bond Closings	\$	25,423,499

Bonding Authority Balance through 2022 \$ 3,226,501

PROPOSED 2023

Rollingwood Pump Station & WWTP Closure	\$	501,825
Grant Amount	\$	(301,095)
Highfield Acres Pump Station * Lagoon Closure	\$	268,280
Grant Amount	\$	(160,968)
Total 2023	\$	308,042

Bond Closings through 2023 \$ 25,731,541

Bonding Authority Balance \$ 2,918,459

2023 Equipment Replacement Schedule

DESCRIPTION	SERIAL NO.	BCRSD NO.	YEAR	LIFE	COST	FY23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29
Vehicles/Trailers												
2023 International HV607 SBA 4X2 Sewer Jet	3HAEJTAR1PL004794	9	2023	10	266,048							310000
2020 Dodge Ram 1500 Classic PU	3C6JR7DG9LG190012	1- Jason	2020	10	20,757							
Enclosed 7X16 Trailer (For Sludge Disposal Program)	4MPCB1629M1008530		2020	10	10,695							
2019 Dodge Ram 1500 Classic PU - 4 door	1C6RR7KG6KS581065	7 - Daniel	2019	10	23,245							
Chevy International Dump Truck	3HAEUTAN1KH197543	10	2019	10	115,885							
Ford PU F-150	1FTMF1EF1HKC86878	14 - Virgil	2017	7	25,296		27,900					
Ford PU XL 3/4 Ton F-250	1FTBTF2B69GEC45204	15 - Scott	2016	7	25,167	50,000						
Ford PU 4WD Reg Cab F-150	1FTMF1EF9GKD82563	4 - Kevin	2016	7	24,133	43,000	-					
CCTV Inspection Trailer (Utility Trailer)	5GLBE1221GC000153	TV	2016	10	106,862			117,548				
Ford F-150	1FTMF1EM7EKD69628	8 - Roy	2014	7	20,400	43,000						
Ford F-250 will replace with F150	1FTBF2B6XEED67884	5 - Russ	2014	7	27,736	43,000						
2014 International 4300 Chassis - Tank Truck	1HTJTSKN1EH021953	12	2014	10	101,995		131,250					
FORD EXPLORER	1FMHK8B89BGA61822	2 - Tom	2011	10	23,339		30,000					
FORD F-550 - ONE TON/W Crane (new Chassis 2020)	1FDUF5HT5BEC25754	6	2011	7	79,665	165,000					120,000	
Chevy PU 4WD Ext Cab	1GCDD19E988204094	3	2008	10	16,245							
Starlite 8.6-23 Dovetapi (18.5'X96") Flatbed Trailer	13yfs23265co95424		2005	10	4,095	9,500						
EAGER BEAVER HALX20 (BACK HOE TRAILER)	112H5V3193L062024	308	2003	10	12,475				17,000			
CMT 5X10 ONE AXLE/TILT Utility Trailer	47745101695400581	304	1995	10	550							
17 Vehicles/Trailers All Insured			TOTAL VEHICLES		892,113	353,500	189,150	117,548	17,000	-	120,000	310,000

Ordering 2022, paying for in 2023 or 2024

Equipment

Portable Generator Baldor Triton-Hwy HH ST-6SB-L-TY0001A25	4TCUS1060DH612295		2014	30	36,000							
Kubota K Series Ecavator	26225		2013	10	83,000		91,300					
Bobcat T590 Track Loader	A3NR11111		2013	10	44,963		49,459					
Portable Generator Baldor T235 - Newtown PS	4TCSU10418H511271	306	2009	10	18,900		25,000					
Stationary Generator - Caterpillar - Kinkade Crossing	CAT00C44404B		2007	30								
Scag STTGIU-27KA Turf Tiger	B6600120	205	2006	10	8,800							
Portable Generator Generac 6577250100 - Prairie Meadows	2089151		2006	30	77,206				84,927			
4" PUMP						58,000						
CH&E 6" TRASH PUMP	C522500M	307	2000	15	15,600						70,000	
Ford New Holland Tractor bought from City in 2005	BD645576		1993	10	10,000							
10 Flow Meter (6@\$2000, 3@\$4000, 1@\$3000)	KA1409132001				4,500							
TV Camera Monitoring Unit part of TV trailer line 14												
Stationary Generator Cummins - Martha's Grove	LO50861045			30								
Stationary Generator Generac - Midway Crossing	2093598			30								
Stationary Generator Kohler - Rocky Fork	2064643			30								
30 YD Open Top Roll off Sludge Container												
Stationary Generator Kohler Model 20REOZK - Green Hills	SGM32JLWN			30	20,000							
Stationary Generator Kohler 40REOZK - Nursery Heights	5GM32K9XV			30	24,000							
			TOTAL EQUIPMENT		318,969	58,000	165,759	-	84,927	-	70,000	-
			GRAND TOTAL		1,211,082	411,500	354,909	117,548	101,927	-	190,000	310,000